

CHIEF EXECUTIVE SERVICES	2013/14 Actual £	2014/15 Original £	2015/16 Original £
Employees Expenses	301,028	303,920	244,040
Premises Related Expenses	0	0	0
Transport Related Expenses	182	150	150
Supplies & Services	17,721	23,830	23,830
Central Support Services	102,070	122,680	116,090
Recharges	0	360	360
Capital Charges	0	0	0
Total Expenditure	421,002	450,940	384,470
Income	(-)15	(-)100	(-)100
Recharges	(-)427,570	(-)461,470	(-)433,600
Net Expenditure	(-)6,583	(-)10,630	(-)49,230

ANALYSIS: Inclusive of recharges between services within the Service Plan

Corporate Management Team

Expenditure	421,002	449,160	382,690
Income	(-)15	(-)100	(-)100
Recharges	(-)427,570	(-)461,470	(-)433,600
Net Expenditure	(-)6,583	(-)12,410	(-)51,010

Harlow Education Progression Awards

Expenditure	0	1,780	1,780
Income	0	0	0
Recharges	0	0	0
Net Expenditure	0	1,780	1,780

Net Expenditure	(-)6,583	(-)10,630	(-)49,230
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COMMUNITY WELLBEING	2013/14 Actual £	2014/15 Original £	2015/16 Original £
Employees Expenses	3,406,671	3,299,120	3,503,970
Premises Related Expenses	2,427,779	2,446,480	2,536,270
Transport Related Expenses	62,857	68,840	70,050
Supplies and Services	5,295,231	5,316,140	5,296,060
Third Party Payments	74,222	77,000	76,780
Central Support Services	1,092,533	1,194,200	1,140,520
Recharges	278,808	266,820	249,990
Capital Charges	1,206,250	1,065,330	1,077,460
Total Expenditure	13,844,350	13,733,930	13,951,100
Income	(-)3,912,163	(-)3,862,900	(-)3,861,120
Recharges	(-)975,039	(-)1,072,680	(-)1,177,780
Net Expenditure	8,957,148	8,798,350	8,912,200

ANALYSIS: Inclusive of recharges between services within the Service Plan

Community Safety & Initiatives

Expenditure	541,441	521,680	530,890
Income	(-)17,225	(-)18,000	(-)23,000
Recharges	(-)152,604	(-)155,020	(-)155,400
Net Expenditure	371,612	348,660	352,490

Youth and Citizenship & Initiatives

Expenditure	196,007	146,970	142,090
Income	(-)64,038	(-)1,500	(-)1,500
Recharges	0	0	0
Net Expenditure	131,969	145,470	140,590

Art Gallery

Expenditure	49,814	52,700	52,500
Income	(-)824	0	0
Recharges	0	0	0
Net Expenditure	48,990	52,700	52,500

Playhouse

Expenditure	2,061,972	1,876,200	1,886,910
Income	(-)1,050,941	(-)1,055,000	(-)1,065,530
Recharges	0	0	0
Net Expenditure	1,011,031	821,200	821,380

COMMUNITY WELLBEING	2013/14 Actual £	2014/15 Original £	2015/16 Original £
Museum Of Harlow			
Expenditure	32,255	28,070	26,150
Income	(-9,652)	(-7,290)	(-5,850)
Recharges	0	0	0
Net Expenditure	<u>22,603</u>	<u>20,780</u>	<u>20,300</u>
Grant Aid			
Expenditure	400,158	400,340	372,360
Income	0	0	0
Recharges	0	(-20,000)	(-20,000)
Net Expenditure	<u>400,158</u>	<u>380,340</u>	<u>352,360</u>
Community Services: Central Costs			
Expenditure	466,743	420,560	431,350
Income	(-48,500)	0	0
Recharges	(-279,360)	(-294,480)	(-272,710)
Net Expenditure	<u>138,883</u>	<u>126,080</u>	<u>158,640</u>
Discretionary Services Fund (payments to external service providers)			
Expenditure	162,500	146,700	98,000
Income	0	0	0
Recharges	0	0	0
Net Expenditure	<u>162,500</u>	<u>146,700</u>	<u>98,000</u>
Contact Harlow			
Expenditure	1,008,629	1,053,480	1,178,970
Income	(-579)	0	0
Recharges	(-655,609)	(-688,660)	(-787,330)
Net Expenditure	<u>352,441</u>	<u>364,820</u>	<u>391,640</u>
Communications			
Expenditure	209,033	231,540	233,140
Income	(-911)	0	0
Recharges	(-208,370)	(-254,000)	(-233,800)
Net Expenditure	<u>(-249)</u>	<u>(-22,460)</u>	<u>(-660)</u>
Community Strategy			
Expenditure	10,728	11,310	0
Income	(-1,700)	(-1,700)	0
Recharges	0	0	0
Net Expenditure	<u>9,028</u>	<u>9,610</u>	<u>0</u>
Leah Manning Centre			
Expenditure	380,293	390,400	406,070
Income	(-322,514)	(-337,490)	(-337,540)
Recharges	(-11,839)	(-16,870)	(-12,490)
Net Expenditure	<u>45,939</u>	<u>36,040</u>	<u>56,040</u>

COMMUNITY WELLBEING	2013/14 Actual £	2014/15 Original £	2015/16 Original £
Sam's Place			
Expenditure	74,770	75,750	76,800
Income	(-71,171)	(-72,220)	(-72,220)
Recharges	0	0	0
Net Expenditure	<u>3,599</u>	<u>3,530</u>	<u>4,580</u>
Youth and Community			
Expenditure	34,784	34,690	34,040
Income	(-12,689)	0	0
Recharges	0	0	0
Net Expenditure	<u>22,095</u>	<u>34,690</u>	<u>34,040</u>
Youth Council			
Expenditure	32,901	32,220	33,560
Income	(-4,581)	0	0
Recharges	0	0	0
Net Expenditure	<u>28,320</u>	<u>32,220</u>	<u>33,560</u>
Leisure Services			
Expenditure	120,336	108,130	103,950
Income	(-12,685)	0	0
Recharges	(-6,001)	(-6,000)	(-6,000)
Net Expenditure	<u>101,650</u>	<u>102,130</u>	<u>97,950</u>
Firework Display			
Expenditure	18,461	0	15,340
Income	(-2,540)	0	(-2,540)
Recharges	0	0	0
Net Expenditure	<u>15,921</u>	<u>0</u>	<u>12,800</u>
Sports Partnership			
Expenditure	338,363	440,000	448,800
Income	0	0	0
Recharges	0	0	0
Net Expenditure	<u>338,363</u>	<u>440,000</u>	<u>448,800</u>
Paddling Pools			
Expenditure	78,309	87,920	90,170
Income	0	0	0
Recharges	0	0	0
Net Expenditure	<u>78,309</u>	<u>87,920</u>	<u>90,170</u>

COMMUNITY WELLBEING	2013/14 Actual £	2014/15 Original £	2015/16 Original £
Other Leisure Services			
Expenditure	6,737	4,260	4,230
Income	(-4,607)	(-3,000)	(-3,000)
Recharges	0	0	0
Net Expenditure	<u>2,130</u>	<u>1,260</u>	<u>1,230</u>
Pets Corner			
Expenditure	211,066	204,270	230,500
Income	(-22,896)	(-26,050)	(-50,050)
Recharges	0	0	0
Net Expenditure	<u>188,170</u>	<u>178,220</u>	<u>180,450</u>
Welfare Rights & Advice Service			
Expenditure	135,915	99,890	96,970
Income	0	0	0
Recharges	(-32,850)	(-32,850)	(-32,850)
Net Expenditure	<u>103,065</u>	<u>67,040</u>	<u>64,120</u>
Community Wellbeing Other			
Expenditure	283,954	274,690	279,700
Income	(-3,679)	0	0
Recharges	0	0	0
Net Expenditure	<u>280,275</u>	<u>274,690</u>	<u>279,700</u>
Refuse/Recycling			
Expenditure	3,594,870	3,892,000	3,873,310
Income	(-1,464,375)	(-1,555,380)	(-1,510,270)
Recharges	0	0	0
Net Expenditure	<u>2,130,496</u>	<u>2,336,620</u>	<u>2,363,040</u>
Environmental Health			
Expenditure	917,831	794,410	801,330
Income	(-29,379)	(-12,460)	(-12,100)
Recharges	(-215,180)	(-158,320)	(-157,140)
Net Expenditure	<u>673,272</u>	<u>623,630</u>	<u>632,090</u>
Cemetery & Crematorium			
Expenditure	47,982	46,570	45,490
Income	(-364,381)	(-403,670)	(-422,060)
Recharges	0	0	0
Net Expenditure	<u>(-316,399)</u>	<u>(-357,100)</u>	<u>(-376,570)</u>

COMMUNITY WELLBEING	2013/14 Actual £	2014/15 Original £	2015/16 Original £
Hackney Carriages & Private Hire			
Expenditure	193,100	213,680	214,420
Income	(-131,575)	(-117,480)	(-119,670)
Recharges	(-12,129)	(-41,450)	(-43,270)
Net Expenditure	49,396	54,750	51,480
Licensing			
Expenditure	180,934	176,730	179,460
Income	(-97,420)	(-90,520)	(-91,050)
Recharges	(-5,321)	(-6,200)	(-4,760)
Net Expenditure	78,193	80,010	83,650
Town Centre Management			
Expenditure	110	260	200
Income	(-26,000)	(-30,100)	(-27,000)
Recharges	0	0	0
Net Expenditure	(-25,890)	(-29,840)	(-26,800)
Townwide Nature Reserves			
Expenditure	13,777	6,900	6,740
Income	(-8,396)	(-6,040)	(-6,040)
Recharges	0	0	0
Net Expenditure	5,381	860	700
Street Cleaning			
Expenditure	811,720	806,140	849,660
Income	(-1,572)	(-5,040)	(-450)
Recharges	0	0	0
Net Expenditure	810,148	801,100	849,210
Sheltered Employment Team			
Expenditure	186,203	167,260	172,250
Income	0	0	0
Recharges	0	0	0
Net Expenditure	186,203	167,260	172,250
Town Park			
Expenditure	220,838	183,790	185,370
Income	0	0	0
Recharges	0	0	0
Net Expenditure	220,838	183,790	185,370
Neighbourhood Parks			
Expenditure	28,034	25,180	25,930
Income	0	0	0
Recharges	0	0	0
Net Expenditure	28,034	25,180	25,930

COMMUNITY WELLBEING	2013/14 Actual £	2014/15 Original £	2015/16 Original £
Allotments			
Expenditure	42,035	11,430	11,240
Income	(-7,070)	(-8,210)	(-8,210)
Recharges	0	0	0
Net Expenditure	<u>34,965</u>	<u>3,220</u>	<u>3,030</u>
Open Spaces			
Expenditure	967,103	1,002,810	1,007,710
Income	(-30,382)	(-1,810)	(-1,810)
Recharges	0	0	0
Net Expenditure	<u>936,720</u>	<u>1,001,000</u>	<u>1,005,900</u>
Playgrounds			
Expenditure	114,271	92,990	90,640
Income	0	0	0
Recharges	0	0	0
Net Expenditure	<u>114,271</u>	<u>92,990</u>	<u>90,640</u>
Sportsfields			
Expenditure	24,942	23,570	22,120
Income	(-301)	(-350)	(-350)
Recharges	0	0	0
Net Expenditure	<u>24,641</u>	<u>23,220</u>	<u>21,770</u>
Depots			
Expenditure	249,655	249,610	240,710
Income	(-99,580)	(-109,590)	(-100,880)
Recharges	0	0	0
Net Expenditure	<u>150,075</u>	<u>140,020</u>	<u>139,830</u>
Net Expenditure	<u><u>8,957,148</u></u>	<u><u>8,798,350</u></u>	<u><u>8,912,200</u></u>

FINANCE	2013/14 Actual £	2014/15 Original £	2015/16 Original £
Employees Expenses	2,510,815	2,618,060	2,684,700
Pension & Redundancy Costs	4,000,002	4,021,350	4,024,560
Transport Related Expenses	4,442	5,330	5,330
Supplies and Services	2,235,531	2,353,540	2,377,490
Transfer Payments	39,072,894	41,497,210	41,462,210
Central Support Services	1,710,289	1,803,250	1,444,440
Other Recharges	42,812	45,040	61,120
Capital Financing Cost	160,258	239,490	170,840
Total Expenditure	49,737,043	52,583,270	52,230,690
Income	(-)41,021,579	(-)43,018,860	(-)43,048,870
Recharges	(-)5,647,077	(-)5,991,140	(-)5,609,300
Net Expenditure	3,068,387	3,573,270	3,572,520

ANALYSIS: Inclusive of recharges between services within the Service Plan

Accountancy

Expenditure	677,382	734,610	746,680
Income	(-)2,092	0	0
Recharges	(-)678,330	(-)731,620	(-)742,500
Net Expenditure	(-)3,040	2,990	4,180

Central Finance

Expenditure	354,939	674,850	624,000
Income	(-)16,473	0	0
Recharges	(-)301,120	(-)653,180	(-)608,600
Net Expenditure	37,345	21,670	15,400

Audit

Expenditure	139,424	151,710	145,350
Income	0	0	0
Recharges	(-)140,750	(-)153,090	(-)145,900
Net Expenditure	(-)1,326	(-)1,380	(-)550

FINANCE	2013/14 Actual £	2014/15 Original £	2015/16 Original £
Insurance			
Expenditure	1,113,321	1,145,970	1,166,700
Income	0	0	0
Recharges	(-1,114,229)	(-1,185,210)	(-1,087,870)
Net Expenditure	(-908)	(-39,240)	78,830
ICT			
Expenditure	1,206,410	1,283,450	1,278,430
Income	(-55,243)	(-10,000)	(-10,000)
Recharges	(-1,149,550)	(-1,295,700)	(-1,281,900)
Net Expenditure	1,616	(-22,250)	(-13,470)
Telephony			
Expenditure	152,967	170,080	169,600
Income	(-28,225)	(-28,350)	(-28,350)
Recharges	(-124,770)	(-133,830)	(-141,000)
Net Expenditure	(-28)	7,900	250
Revenues & Benefits			
Expenditure	2,757,638	2,636,670	2,646,540
Income	(-1,235,410)	(-1,191,590)	(-1,186,600)
Recharges	(-720,970)	(-613,280)	(-642,910)
Net Expenditure	801,258	831,800	817,030
Council Tax Rebates			
Expenditure	(-129,623)	0	(-35,000)
Income	6,098	0	0
Recharges	0	0	0
Net Expenditure	(-123,525)	0	(-35,000)
Corporate & Democratic Core - Democratic Representation & Management			
Expenditure	557,690	587,600	555,100
Income	0	0	0
Recharge	(-278,845)	(-293,800)	(-277,550)
Net Expenditure	278,845	293,800	277,550

FINANCE	2013/14	2014/15	2015/16
	Actual	Original	Original
	£	£	£
Corporate & Democratic Core - Corporate Management			
Expenditure	808,137	1,079,160	1,030,680
Income	0	0	0
Recharge	(-377,621)	(-539,590)	(-515,340)
Net Expenditure	<u>430,516</u>	<u>539,570</u>	<u>515,340</u>
Pension Fund Underfunding and Other Non-Distributed Costs			
Expenditure	4,000,472	4,021,850	4,029,860
Income	0	0	0
Recharge	(-1,853,433)	(-1,780,920)	(-1,783,490)
Net Expenditure	<u>2,147,039</u>	<u>2,240,930</u>	<u>2,246,370</u>
Housing Benefits			
Expenditure	39,190,827	41,486,400	41,490,510
Income	(-39,690,234)	(-41,788,920)	(-41,823,920)
Recharge	0	0	0
Net Expenditure	<u>(-499,407)</u>	<u>(-302,520)</u>	<u>(-333,410)</u>
NET EXPENDITURE	<u><u>3,068,387</u></u>	<u><u>3,573,270</u></u>	<u><u>3,572,520</u></u>

GOVERNANCE SERVICES	2013/14 Actual £	2014/15 Original £	2015/16 Original £
Employees Expenses	1,219,046	1,267,370	1,324,210
Premises Related Expenses	777	0	800
Training & Development Expenses	82,377	78,320	72,820
Transport Related Expenses	3,340	3,830	3,830
Supplies and Services	197,723	293,150	274,130
Members Allowances	178,553	178,510	178,510
Central Support Services	448,521	416,910	623,720
Other Recharges	50,747	83,020	74,560
Capital Financing Costs	0	0	0
Total Expenditure	<u>2,181,085</u>	<u>2,321,110</u>	<u>2,552,580</u>
Income	(-)212,513	(-)162,050	(-)162,050
Recharges	(-)1,467,302	(-)1,603,600	(-)1,714,950
Net Expenditure	<u>501,271</u>	<u>555,460</u>	<u>675,580</u>

ANALYSIS: Inclusive of recharges between services within the Service Plan

Occupational Health

Expenditure	20,846	27,010	27,110
Income	(-)922	0	0
Recharges	(-)19,140	(-)37,010	(-)27,800
Net Expenditure	<u>784</u>	<u>(-)10,000</u>	<u>(-)690</u>

Corporate HR Costs

Expenditure	45,254	47,300	43,700
Income	0	0	0
Recharges	(-)45,250	(-)56,980	(-)64,600
Net Expenditure	<u>4</u>	<u>(-)9,680</u>	<u>(-)20,900</u>

GOVERNANCE SERVICES	2013/14 Actual £	2014/15 Original £	2015/16 Original £
Human Resources			
Expenditure	330,538	368,920	374,750
Income	(-7,620)	0	0
Recharges	(-321,620)	(-365,070)	(-353,200)
Net Expenditure	<u>1,298</u>	<u>3,850</u>	<u>21,550</u>
Training & Development			
Expenditure	85,242	80,570	78,030
Income	(-16,368)	0	0
Recharges	(-66,030)	(-72,220)	(-76,100)
Net Expenditure	<u>2,845</u>	<u>8,350</u>	<u>1,930</u>
Union Facilities			
Expenditure	6,102	14,670	14,670
Income	0	0	0
Recharges	(-6,100)	(-14,670)	(-12,900)
Net Expenditure	<u>2</u>	<u>0</u>	<u>1,770</u>
Health & Safety			
Expenditure	55,609	59,150	63,180
Income	0	0	0
Recharges	(-54,786)	(-80,950)	(-63,200)
Net Expenditure	<u>823</u>	<u>(-21,800)</u>	<u>(-20)</u>
Relationship & Commissioning (Procurement)			
Expenditure	192,164	190,380	201,880
Income	0	0	0
Recharges	(-191,745)	(-193,050)	(-205,100)
Net Expenditure	<u>420</u>	<u>(-2,670)</u>	<u>(-3,220)</u>
Policy & Performance			
Expenditure	153,989	165,340	174,670
Income	(-1,680)	0	0
Recharges	(-150,410)	(-165,710)	(-168,100)
Net Expenditure	<u>1,900</u>	<u>(-370)</u>	<u>6,570</u>
Land Charges			
Expenditure	125,257	112,080	102,390
Income	(-134,189)	(-115,600)	(-115,600)
Recharges	0	0	0
Net Expenditure	<u>(-8,932)</u>	<u>(-3,520)</u>	<u>(-13,210)</u>
Governance			
Expenditure	170,042	185,520	183,190
Income	(-3,114)	0	0
Recharges	(-251,010)	(-187,040)	(-183,400)
Net Expenditure	<u>(-84,082)</u>	<u>(-1,520)</u>	<u>(-210)</u>

GOVERNANCE SERVICES	2013/14 Actual £	2014/15 Original £	2015/16 Original £
Legal Services			
Expenditure	535,012	541,390	527,390
Income	(-)46,775	(-)44,500	(-)44,500
Recharges	(-)486,080	(-)529,880	(-)472,800
Net Expenditure	<u>2,157</u>	<u>(-)32,990</u>	<u>10,090</u>
Electoral Services			
Expenditure	247,504	301,490	291,220
Income	(-)1,824	(-)1,850	(-)1,850
Recharges	0	0	0
Net Expenditure	<u>245,680</u>	<u>299,640</u>	<u>289,370</u>
Corporate Support Team			
Expenditure	265,480	242,500	246,080
Income	0	0	0
Recharges	(-)262,380	(-)285,150	(-)231,600
Net Expenditure	<u>3,100</u>	<u>(-)42,650</u>	<u>14,480</u>
Chairman's Allowance			
Expenditure	4,070	9,980	9,980
Income	0	0	0
Recharges	0	0	0
Net Expenditure	<u>4,070</u>	<u>9,980</u>	<u>9,980</u>
Members Services			
Expenditure	331,201	359,540	358,090
Income	0	0	0
Recharges	0	0	0
Net Expenditure	<u>331,201</u>	<u>359,540</u>	<u>358,090</u>
Data Protection & Freedom of Information			
Expenditure	54,589	56,180	57,050
Income	(-)20	(-)100	(-)100
Recharges	(-)54,568	(-)56,780	(-)56,950
Net Expenditure	<u>1</u>	<u>(-)700</u>	<u>0</u>
Net Expenditure	<u><u>501,271</u></u>	<u><u>555,460</u></u>	<u><u>675,580</u></u>

HOUSING SERVICES	2013/14 Actual £	2014/15 Original £	2015/16 Original £
Employees Expenses	1,044,930	1,045,449	1,047,551
Premises Related Expenses	206,393	166,354	174,013
Transport Related Expenses	10,156	13,500	13,500
Supplies and Services	939,867	861,313	877,277
Transfer Payments	28,201	69,010	77,637
Central Support Services	301,455	309,787	294,470
Recharges	119,375	117,914	127,481
Capital Charges	377,994	380,000	19,163
Total Expenditure	3,028,372	2,963,327	2,631,092
Income	-1,016,424	-654,104	-649,374
Recharges	-933,392	-1,099,831	-1,051,828
Net Expenditure	1,078,556	1,209,392	929,890

ANALYSIS: Inclusive of recharges between services within the Service Plan

General Fund Contribution to HRA

Expenditure	507,273	470,056	490,317
Income	0	0	0
Recharges	0	0	0
Net Expenditure	507,273	470,056	490,317

Supporting People

Expenditure	907,558	945,358	938,178
Income	-502,062	-385,440	-385,440
Recharges	-474,867	-652,133	-650,049
Net Expenditure	-69,371	-92,215	-97,311

Housing Options and Advice

Expenditure	1,613,541	1,547,913	1,202,597
Income	-514,362	-268,664	-263,934
Recharges	-458,525	-447,698	-401,779
Net Expenditure	640,654	831,551	536,884

Net Expenditure	1,078,556	1,209,392	929,890
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REGENERATION	2013/14 Actual £	2014/15 Original £	2015/16 Original £
Employees Expenses	1,992,119	2,048,100	2,046,340
Premises Related Expenses	2,035,503	1,966,840	2,022,150
Transport Related Expenses	14,108	15,170	15,100
Supplies & Services	1,296,994	1,042,760	1,137,720
Third Party Payments	27,730	0	0
Central Support Services	1,106,133	1,253,400	1,213,250
Recharges	67,830	45,830	306,820
Capital Charges	2,259,561	993,040	1,721,310
Total Expenditure	8,799,978	7,365,140	8,462,690
Income	(-)5,896,723	(-)4,783,460	(-)6,435,270
Recharges	(-)2,600,977	(-)2,426,780	(-)2,306,440
Net Expenditure	302,278	154,900	(-)279,020

ANALYSIS: Inclusive of recharges between services within the Service Plan

Office Accommodation

Expenditure	1,380,214	1,163,930	1,173,000
Income	(-)11,827	(-)6,350	(-)6,350
Recharges	(-)1,293,412	(-)1,233,700	(-)1,150,030
Net Expenditure	74,975	(-)76,120	16,620

Reprographics

Expenditure	220,733	188,330	186,610
Income	(-)177	(-)200	(-)200
Recharges	(-)220,556	(-)214,730	(-)186,410
Net Expenditure	0	(-)26,600	0

Messenger and Post Service

Expenditure	129,054	122,750	154,930
Income	0	0	0
Recharges	(-)161,475	(-)141,730	(-)193,930
Net Expenditure	(-)32,421	(-)18,980	(-)39,000

REGENERATION	2013/14 Actual £	2014/15 Original £	2015/16 Original £
Car Parks			
Expenditure	278,871	248,100	253,780
Income	(-)538,372	(-)468,020	(-)518,410
Recharges	(-)1,350	(-)1,480	(-)1,480
Net Expenditure	(-)260,851	(-)221,400	(-)266,110
Water Gardens Car Park			
Expenditure	35,719	37,340	47,230
Income	(-)532,613	(-)584,500	(-)538,550
Recharges	0	0	0
Net Expenditure	(-)496,894	(-)547,160	(-)491,320
Commercial Property			
Expenditure	790,028	768,720	1,687,190
Income	(-)1,991,803	(-)1,977,580	(-)3,571,310
Recharges	(-)146,456	(-)146,460	(-)127,990
Net Expenditure	(-)1,348,231	(-)1,355,320	(-)2,012,110
Pavilions, Sports Pitches & Common Rooms			
Expenditure	185,166	183,320	182,680
Income	(-)54,673	(-)49,880	(-)51,110
Recharges	(-)15,170	(-)15,160	(-)14,920
Net Expenditure	115,323	118,280	116,650
Emergency Plan			
Expenditure	41,816	43,170	27,680
Income	0	0	0
Recharges	0	0	0
Net Expenditure	41,816	43,170	27,680
Property & Facilities Management			
Expenditure	717,668	780,050	731,930
Income	(-)84,358	(-)89,450	(-)76,860
Recharges	(-)408,690	(-)306,920	(-)310,010
Net Expenditure	224,620	383,680	345,060
Latton Bush Centre			
Expenditure	858,802	728,670	721,380
Income	(-)738,421	(-)715,410	(-)672,560
Recharges	(-)249,511	(-)250,290	(-)238,730
Net Expenditure	(-)129,129	(-)237,030	(-)189,910
Market			
Expenditure	(-)13,732	70,400	57,150
Income	(-)46,158	(-)50,780	(-)39,290
Recharges	0	0	0
Net Expenditure	(-)59,890	19,620	17,860

REGENERATION	2013/14 Actual £	2014/15 Original £	2015/16 Original £
Public Conveniences			
Expenditure	67,392	48,330	52,770
Income	0	0	0
Recharges	0	0	0
Net Expenditure	67,392	48,330	52,770
Bus Terminus			
Expenditure	202,499	226,150	225,250
Income	(-)154,218	(-)172,140	(-)159,270
Recharges	(-)20,500	(-)20,710	(-)21,310
Net Expenditure	27,781	33,300	44,670
Bus Shelters			
Expenditure	4,894	9,630	8,220
Income	0	0	0
Recharges	0	0	0
Net Expenditure	4,894	9,630	8,220
Regeneration Team			
Expenditure	762,364	652,380	759,750
Income	(-)63,677	(-)90,170	(-)96,710
Recharges	(-)84,696	(-)57,540	(-)64,840
Net Expenditure	613,991	504,670	598,200
Street Name Signs			
Expenditure	42,931	45,640	47,660
Income	(-)11,400	(-)3,000	(-)3,000
Recharges	0	0	0
Net Expenditure	31,531	42,640	44,660
Unadopted Highways			
Expenditure	196,296	145,270	147,130
Income	(-)28,715	0	0
Recharges	(-)77,033	(-)71,250	(-)71,250
Net Expenditure	90,548	74,020	75,880
Town Centre Maintenance			
Expenditure	22,242	22,550	22,590
Income	(-)147	0	0
Recharges	0	0	0
Net Expenditure	22,095	22,550	22,590
Roundabouts			
Expenditure	3,502	2,580	2,660
Income	(-)4,563	(-)2,000	(-)4,000
Recharges	0	0	0
Net Expenditure	(-)1,061	580	(-)1,340

REGENERATION	2013/14 Actual £	2014/15 Original £	2015/16 Original £
Externally Funded Projects (including Enterprise Zone)			
Expenditure	196,229	102,360	204,700
Income	(-)194,810	(-)102,360	(-)200,000
Recharges	0	0	0
Net Expenditure	<u>1,420</u>	<u>0</u>	<u>4,700</u>
Building Control			
Expenditure	234,428	273,690	262,830
Income	(-)106,711	(-)126,000	(-)101,000
Recharges	(-)42,099	(-)39,390	(-)35,910
Net Expenditure	<u>85,618</u>	<u>108,300</u>	<u>125,920</u>
Structural Engineering			
Expenditure	81,200	73,470	78,310
Income	(-)9,799	(-)16,970	(-)9,000
Recharges	(-)42,150	(-)20,000	(-)16,000
Net Expenditure	<u>29,251</u>	<u>36,500</u>	<u>53,310</u>
Covenant Control			
Expenditure	41,176	41,720	42,880
Income	(-)12,794	(-)10,100	(-)10,100
Recharges	0	0	0
Net Expenditure	<u>28,382</u>	<u>31,620</u>	<u>32,780</u>
Planning Services			
Expenditure	1,900,978	1,013,390	959,350
Income	(-)1,192,258	(-)227,050	(-)286,050
Recharges	(-)56,985	(-)48,110	(-)45,740
Net Expenditure	<u>651,735</u>	<u>738,230</u>	<u>627,560</u>
Highways Infrastructure			
Expenditure	450,156	385,500	493,450
Income	(-)69,230	(-)41,500	(-)41,500
Recharges	0	0	0
Net Expenditure	<u>380,925</u>	<u>344,000</u>	<u>451,950</u>
Joint Venture Company			
Expenditure	115,570	123,470	135,980
Income	(-)50,000	(-)50,000	(-)50,000
Recharges	(-)88,100	(-)94,180	(-)104,560
Net Expenditure	<u>(-)22,530</u>	<u>(-)20,710</u>	<u>(-)18,580</u>
JVCo (Holding)			
Expenditure	435,623	371,370	236,960
Income	0	0	0
Recharges	(-)274,635	(-)272,270	(-)164,690
Net Expenditure	<u>160,988</u>	<u>99,100</u>	<u>72,270</u>

REGENERATION	2013/14 Actual £	2014/15 Original £	2015/16 Original £
Central Costs			
Expenditure	234,054	244,710	311,520
Income	0	0	0
Recharges	<u>(-)234,054</u>	<u>(-)244,710</u>	<u>(-)311,520</u>
Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
Net Expenditure	<u>302,278</u>	<u>154,900</u>	<u>(-)279,020</u>