

CR05 - Inability to fulfill Community Leadership role

Risk Owner: Greer, Jane

Position: Head of Community Wellbeing

Last Reviewed	This risk impacts upon	Major Review Frequency	Next Major Review Date
31/12/2015	■ CP6. Being the community leader	Annually	31/03/2016

If	Then	Background
If the Council is unable to fulfil its community leadership role	Then partnering and strategic opportunities may be lost, impacting on strategic plans and the future of discretionary services	Discretionary services are dependent upon the Council's community leadership role which relies to some extent on co-production and co-operation of other agencies and organisations

Inherent Likelihood	Likelihood Comment
Moderate (3)	Health and wellbeing of the community could be affected due to inability to bring together partners and agencies to deliver adequate services. Discretionary services budget likely to be restricted or removed.

Inherent Impact	Impact Comment
Major (4)	Residents unable to access adequate services. Frustration of community cohesion. Perception of Harlow Offer could deteriorate.

Current Controls

Harlow Wellbeing Strategy, Harlow Fairness and Diversity Partnership, Safer Harlow Partnership

	Residual Risk		DoT	Foreseeable Risk
Risk Rating	18	■	➡	13
Risk Likelihood	Moderate (3)	●	➡	Moderate (3)
Risk Impact	Major (4)	■	➡	Moderate (3)

Additional actions to mitigate risk

Crime and anti-social behaviour partnerships. Communications Plan (e.g. to tackle perceptions). Review of financial sustainability and delivery models of discretionary services.