

MANAGING DIRECTOR SERVICES	2017/18 Actual £	2018/19 Original £	2019/20 Original £
Employees Expenses	217,739	167,950	149,700
Premises Related Expenses	0	0	0
Transport Related Expenses	583	150	150
Supplies & Services	25,566	22,950	36,650
Central Support Services	111,399	129,570	126,880
Other Recharges	0	360	0
Capital Financing Costs	0	0	0
Total Expenditure	355,287	320,980	313,380
Income	0	(-)100	(-)100
Recharges	(-)385,321	(-)302,910	(-)307,910
Net Expenditure	(-)30,034	17,970	5,370

ANALYSIS: Inclusive of recharges between services within the Service Plan

Senior Management

Expenditure	352,456	317,080	309,480
Income	0	(-)100	(-)100
Recharges	(-)385,321	(-)302,910	(-)307,910
Net Expenditure	(-)32,865	14,070	1,470

Harlow Education Progression Awards

Expenditure	2,831	3,900	3,900
Income	0	0	0
Recharges	0	0	0
Net Expenditure	2,831	3,900	3,900

Net Expenditure	(-)30,034	17,970	5,370
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COMMUNITY WELLBEING	2017/18 Actual £	2018/19 Original £	2019/20 Original £
Employees Expenses	3,667,550	3,343,050	3,524,130
Premises Related Expenses	469,460	399,570	389,050
Transport Related Expenses	41,507	48,680	46,540
Supplies and Services	1,886,221	1,857,900	1,780,090
Third Party Payments	0	0	0
Central Support Services	975,497	974,970	1,088,910
Recharges	285,361	280,040	280,240
Capital Charges	1,050,553	582,960	487,560
Total Expenditure	8,376,149	7,487,170	7,596,520
Income	(-)2,049,849	(-)1,768,130	(-)1,906,990
Recharges	(-)2,308,844	(-)1,599,420	(-)1,578,500
Net Expenditure	4,017,457	4,119,620	4,111,030

ANALYSIS: Inclusive of recharges between services within the Service Plan

Community Safety

Expenditure	738,138	677,760	712,950
Income	(-)9,300	(-)8,000	(-)8,500
Recharges	(-)170,663	(-)170,680	(-)174,700
Net Expenditure	558,175	499,080	529,750

Emergency Planning

Expenditure	11,051	14,910	12,860
Income			
Recharges			
Net Expenditure	11,051	14,910	12,860

Youth and Citizenship & Initiatives

Expenditure	197,388	185,770	200,350
Income	(-)29,601	(-)24,960	(-)24,960
Recharges			
Net Expenditure	167,787	160,810	175,390

Art Gallery

Expenditure	43,632	52,420	50,720
Income	(-)1,233	0	0
Recharges			
Net Expenditure	42,399	52,420	50,720

COMMUNITY WELLBEING	2017/18 Actual £	2018/19 Original £	2019/20 Original £
Playhouse			
Expenditure	2,586,148	1,998,360	2,145,450
Income	(-1,339,181)	(-1,095,330)	(-1,238,000)
Recharges	(-9,338)	(-32,760)	0
Net Expenditure	<u>1,237,629</u>	<u>870,270</u>	<u>907,450</u>
Museum Of Harlow			
Expenditure	26,369	29,180	24,220
Income	(-7,030)	(-7,450)	(-5,730)
Recharges			
Net Expenditure	<u>19,339</u>	<u>21,730</u>	<u>18,490</u>
Grant Aid			
Expenditure	338,849	408,170	329,240
Income			
Recharges	(-20,000)	(-20,000)	(-20,000)
Net Expenditure	<u>318,849</u>	<u>388,170</u>	<u>309,240</u>
Concessionary Travel			
Expenditure	(-226,423)	0	0
Income			
Recharges			
Net Expenditure	<u>(-226,423)</u>	<u>0</u>	<u>0</u>
Community Services: Central Costs & Initiatives			
Expenditure	488,268	469,140	488,610
Income	(-28,150)	(-61,140)	(-37,140)
Recharges	(-460,118)	(-245,970)	(-273,160)
Net Expenditure	<u>0</u>	<u>162,030</u>	<u>178,310</u>
Discretionary Services Fund (payments to external service providers)			
Expenditure	105,000	99,000	99,000
Income			
Recharges			
Net Expenditure	<u>105,000</u>	<u>99,000</u>	<u>99,000</u>
Contact Harlow			
Expenditure	1,292,277	1,168,620	1,224,480
Income	(-88)	0	0
Recharges	(-1,292,189)	(-783,110)	(-819,880)
Net Expenditure	<u>0</u>	<u>385,510</u>	<u>404,600</u>
Reprographics			
Expenditure	157,819	161,630	149,910
Income	(-227)	(-200)	(-200)
Recharges	(-157,592)	(-161,430)	(-149,710)
Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
Communications			
Expenditure	239,444	284,270	302,420
Income	0	0	0
Recharges	(-239,444)	(-251,180)	(-300,360)
Net Expenditure	<u>0</u>	<u>33,090</u>	<u>2,060</u>

COMMUNITY WELLBEING	2017/18 Actual £	2018/19 Original £	2019/20 Original £
Leah Manning Centre			
Expenditure	498,685	461,170	486,100
Income	(-369,149)	(-352,050)	(-369,530)
Recharges	(-13,162)	(-13,780)	(-13,220)
Net Expenditure	116,375	95,340	103,350
Sam's Place			
Expenditure	73,268	42,520	45,350
Income	(-73,354)	(-37,080)	(-37,080)
Recharges			
Net Expenditure	(-86)	5,440	8,270
CLCS Project Development			
Expenditure	60,975	56,570	59,010
Income	(-2,413)	0	0
Recharges	0	(-9,490)	(-9,680)
Net Expenditure	58,562	47,080	49,330
Harlow Carnival			
Expenditure	10,891	28,000	28,000
Income			
Recharges			
Net Expenditure	10,891	28,000	28,000
Youth Council			
Expenditure	30,408	35,130	29,340
Income	(-46)	0	0
Recharges			
Net Expenditure	30,362	35,130	29,340
Leisure Services			
Expenditure	125,613	104,030	107,930
Income	(-8,250)	0	0
Recharges	0	0	0
Net Expenditure	117,363	104,030	107,930
Firework Display			
Expenditure	29,459	19,990	27,570
Income	(-1,200)	(-1,300)	(-1,200)
Recharges			
Net Expenditure	28,259	18,690	26,370
Sports Partnership			
Expenditure	94,549	0	0
Income			
Recharges			
Net Expenditure	94,549	0	0
Paddling Pools			
Expenditure	120,760	103,540	117,530
Income	(-39)		
Recharges			
Net Expenditure	120,721	103,540	117,530

COMMUNITY WELLBEING	2017/18 Actual £	2018/19 Original £	2019/20 Original £
Other Leisure Services			
Expenditure	3,503	6,480	4,900
Income	0	0	(-2,600)
Recharges			
Net Expenditure	<u>3,503</u>	<u>6,480</u>	<u>2,300</u>
Pets Corner			
Expenditure	416,184	290,880	326,110
Income	(-92,648)	(-66,500)	(-79,000)
Recharges			
Net Expenditure	<u>323,537</u>	<u>224,380</u>	<u>247,110</u>
Welfare Rights & Advice Service			
Expenditure	97,129	97,370	98,470
Income	127,059		
Recharges	(-32,850)	(-32,850)	(-32,850)
Net Expenditure	<u>191,338</u>	<u>64,520</u>	<u>65,620</u>
Regeneration Team			
Expenditure	863,582	764,260	638,440
Income	(-106,796)	0	0
Recharges	(-149,346)	(-118,380)	(-50,000)
Net Expenditure	<u>607,440</u>	<u>645,880</u>	<u>588,440</u>
Roundabouts			
Expenditure	9,444	9,700	10,660
Income	(-4,000)	(-5,990)	(-5,990)
Recharges			
Net Expenditure	<u>5,444</u>	<u>3,710</u>	<u>4,670</u>
Externally Funded Projects			
Expenditure	31,638	0	0
Income	(-10,909)	0	0
Recharges			
Net Expenditure	<u>20,729</u>	<u>0</u>	<u>0</u>
Depots			
Expenditure	147,958	158,510	141,960
Income	(-93,294)	(-108,130)	(-97,060)
Recharges			
Net Expenditure	<u>54,663</u>	<u>50,380</u>	<u>44,900</u>
Net Expenditure	<u><u>4,017,457</u></u>	<u><u>4,119,620</u></u>	<u><u>4,111,030</u></u>

FINANCE	2017/18 Actual £	2018/19 Original £	2019/20 Original £
Employees Expenses	3,426,717	2,949,950	3,029,710
Pension & Redundancy Costs	2,783,940	3,529,080	1,817,480
Transport Related Expenses	3,936	6,520	6,520
Supplies and Services	2,481,672	2,534,140	2,092,260
Transfer Payments	31,868,074	32,830,070	25,342,700
Central Support Services	2,567,695	1,724,380	1,908,340
Other Recharges	1,690,813	1,465,090	1,497,850
Capital Financing Cost	116,528	120,020	125,780
Total Expenditure	44,939,375	45,159,250	35,820,640
Income	(-)33,819,372	(-)34,186,860	(-)27,362,240
Recharges	(-)5,758,393	(-)7,635,540	(-)5,470,440
Net Expenditure	5,361,610	3,336,850	2,987,960

ANALYSIS: Inclusive of recharges between services within the Service Plan

Accountancy

Expenditure	906,157	762,970	784,520
Income	(-)598	0	0
Recharges	(-)905,559	(-)758,130	(-)781,390
Net Expenditure	0	4,840	3,130

Central Finance

Expenditure	356,392	456,490	453,170
Income	0	(-)150,000	(-)300,000
Recharges	(-)356,393	(-)592,260	(-)264,910
Net Expenditure	(-)1	(-)285,770	(-)111,740

Audit

Expenditure	160,068	168,340	171,860
Income	0	0	0
Recharges	(-)160,068	(-)167,400	(-)171,580
Net Expenditure	0	940	280

Insurance

Expenditure	792,705	1,333,270	877,170
Income	(-)70,105	(-)70,110	(-)80,760
Recharges	(-)722,600	(-)1,262,910	(-)796,230
Net Expenditure	0	250	180

FINANCE	2017/18 Actual £	2018/19 Original £	2019/20 Original £
ICT			
Expenditure	1,495,810	1,387,900	1,490,590
Income	(-)175,032	(-)144,900	(-)144,900
Recharges	(-)1,320,778	(-)1,223,870	(-)1,326,920
Net Expenditure	<u>0</u>	<u>19,130</u>	<u>18,770</u>
Telephony			
Expenditure	171,174	152,020	154,360
Income	(-)2,944	(-)2,250	(-)2,250
Recharges	(-)168,230	(-)149,750	(-)154,420
Net Expenditure	<u>0</u>	<u>20</u>	<u>(-)2,310</u>
Revenues & Benefits			
Expenditure	5,001,977	3,932,670	4,012,820
Income	(-)1,287,205	(-)1,091,440	(-)1,256,720
Recharges	(-)1,934,258	(-)1,713,130	(-)1,830,820
Net Expenditure	<u>1,780,514</u>	<u>1,128,100</u>	<u>925,280</u>
Central Services Residual Recharge			
Expenditure	743,937	0	0
Income	0	0	0
Recharges	0	0	0
Net Expenditure	<u>743,937</u>	<u>0</u>	<u>0</u>
Appendix F			
Corporate & Democratic Core - Democratic Representation & Management			
Expenditure	522,034	516,140	584,950
Income	0	0	0
Recharge	(-)306,699	(-)309,680	(-)350,970
Net Expenditure	<u>215,335</u>	<u>206,460</u>	<u>233,980</u>
Corporate & Democratic Core - Corporate Management			
Expenditure	806,761	903,880	693,030
Income	0	0	0
Recharge	(-)540,620	(-)527,330	(-)409,210
Net Expenditure	<u>266,141</u>	<u>376,550</u>	<u>283,820</u>
Pension Fund Underfunding and Other Non-Distributed Costs			
Expenditure	2,821,473	3,574,570	1,862,480
Income	(-)130	(-)15,000	0
Recharge	0	(-)1,731,120	0
Net Expenditure	<u>2,821,343</u>	<u>1,828,450</u>	<u>1,862,480</u>
Housing Benefits			
Expenditure	31,817,699	32,771,040	25,351,700
Income	(-)32,283,358	(-)32,713,160	(-)25,577,610
Recharge	0	0	0
Net Expenditure	<u>(-)465,659</u>	<u>57,880</u>	<u>(-)225,910</u>

Net Expenditure	<u>5,361,610</u>	<u>3,336,850</u>	<u>2,987,960</u>
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GOVERNANCE SERVICES	2017/18 Actual £	2018/19 Original £	2019/20 Original £
Employees Expenses	1,590,492	1,458,850	1,592,120
Premises Related Expenses	2,127	3,860	3,860
Training & Development Expenses	64,866	65,820	65,820
Transport Related Expenses	2,450	3,580	4,790
Supplies and Services	210,513	299,900	314,120
Members Allowances	175,828	178,510	190,430
Central Support Services	643,411	646,440	636,640
Other Recharges	76,446	88,190	89,730
Capital Financing Costs	0	0	0
Total Expenditure	2,766,133	2,745,150	2,897,510
Income	(-)355,213	(-)171,950	(-)179,250
Recharges	(-)1,784,661	(-)1,810,460	(-)1,990,850
Net Expenditure	626,259	762,740	727,410

ANALYSIS: Inclusive of recharges between services within the Service Plan

Occupational Health

Expenditure	32,802	27,010	27,010
Income	0	0	0
Recharges	(-)32,802	(-)26,980	(-)27,000
Net Expenditure	0	30	10

Corporate HR Costs

Expenditure	35,534	37,700	37,200
Income	0	0	0
Recharges	(-)35,534	(-)51,050	(-)36,200
Net Expenditure	0	(-)13,350	1,000

Human Resources

Expenditure	429,881	400,510	406,150
Income	(-)277	0	0
Recharges	(-)429,604	(-)393,340	(-)407,590
Net Expenditure	0	7,170	(-)1,440

Training & Development

Expenditure	66,585	67,800	67,240
Income	0	0	0
Recharges	(-)66,585	(-)67,830	(-)67,290
Net Expenditure	0	(-)30	(-)50

GOVERNANCE SERVICES	2017/18 Actual £	2018/19 Original £	2019/20 Original £
Union Facilities			
Expenditure	7,916	14,540	14,540
Income	0	0	0
Recharges	(-7,916)	(-11,390)	(-14,450)
Net Expenditure	<u>0</u>	<u>3,150</u>	<u>90</u>
Health & Safety			
Expenditure	59,966	68,820	68,670
Income	0	0	0
Recharges	(-68,192)	(-68,420)	(-67,480)
Net Expenditure	<u>(-8,226)</u>	<u>400</u>	<u>1,190</u>
Legal Services (Corporate Procurement)			
Expenditure	189,936	200,410	122,810
Income	(-12,000)	0	0
Recharges	(-177,936)	(-199,880)	(-121,710)
Net Expenditure	<u>0</u>	<u>530</u>	<u>1,100</u>
Relationship & Commissioning (incl Policy & Performance)			
Expenditure	164,171	140,770	184,310
Income	(-8,103)	0	0
Recharges	(-156,082)	(-133,790)	(-259,470)
Net Expenditure	<u>(-14)</u>	<u>6,980</u>	<u>(-75,160)</u>
Land Charges			
Expenditure	96,054	105,020	100,260
Income	(-109,679)	(-125,600)	(-125,000)
Recharges	0	0	0
Net Expenditure	<u>(-13,625)</u>	<u>(-20,580)</u>	<u>(-24,740)</u>
Governance			
Expenditure	156,070	212,380	231,620
Income	0	0	0
Recharges	(-156,070)	(-212,390)	(-231,630)
Net Expenditure	<u>0</u>	<u>(-10)</u>	<u>(-10)</u>
Legal Services			
Expenditure	690,111	706,730	769,880
Income	(-70,486)	(-44,500)	(-52,400)
Recharges	(-619,625)	(-640,450)	(-698,430)
Net Expenditure	<u>0</u>	<u>21,780</u>	<u>19,050</u>
Electoral Services			
Expenditure	432,111	372,100	406,290
Income	(-153,678)	(-1,850)	(-1,850)
Recharges	0	0	0
Net Expenditure	<u>278,433</u>	<u>370,250</u>	<u>404,440</u>
Corporate Support Team			
Expenditure	254,097	264,110	325,900
Income	0	0	0
Recharges	(-252,730)	(-248,930)	(-317,800)
Net Expenditure	<u>1,367</u>	<u>15,180</u>	<u>8,100</u>

GOVERNANCE SERVICES	2017/18 Actual £	201819 Original £	2019/20 Original £
Chairman's Allowance			
Expenditure	8,574	9,680	9,680
Income	0	0	0
Recharges	0	0	0
Net Expenditure	<u>8,574</u>	<u>9,680</u>	<u>9,680</u>
Members Services			
Expenditure	360,740	361,560	384,150
Income	(-990)	0	0
Recharges	0	0	0
Net Expenditure	<u>359,750</u>	<u>361,560</u>	<u>384,150</u>
Net Expenditure	<u>626,259</u>	<u>762,740</u>	<u>727,410</u>

HOUSING GENERAL FUND	2017/18 Actual £	2018/19 Original £	2019/20 Original £
Employees Expenses	1,195,950	1,088,490	1,095,810
Premises Related Expenses	0	0	0
Transport Related Expenses	5,991	9,650	6,700
Supplies and Services	588,781	626,380	918,980
Third Party Payments	0	0	0
Central Support Services	292,821	281,170	278,600
Recharges	695,840	733,130	775,160
Capital Charges	12,783	12,780	12,780
Total Expenditure	2,792,166	2,751,600	3,088,030
Income	(-)769,160	(-)637,020	(-)989,010
Recharges	(-)917,049	(-)1,006,840	(-)827,620
Net Expenditure	1,105,958	1,107,740	1,271,400

ANALYSIS: Inclusive of recharges between services within the Service Plan

Amenity Cleaning

Expenditure	337,227	344,610	363,510
Income			
Recharges			
Net Expenditure	337,227	344,610	363,510

Supporting People

Expenditure	1,026,825	918,550	931,150
Income	(-)455,456	(-)448,300	(-)538,220
Recharges	(-)527,395	(-)477,590	(-)390,450
Net Expenditure	43,974	(-)7,340	2,480

Landscaping

Expenditure	201,167	196,870	228,930
Income			
Recharges			
Net Expenditure	201,167	196,870	228,930

Housing Options and Advice

Expenditure	1,226,947	1,291,570	1,564,440
Income	(-)313,704	(-)188,720	(-)450,790
Recharges	(-)389,654	(-)529,250	(-)437,170
Net Expenditure	523,590	573,600	676,480

Net Expenditure	1,105,958	1,107,740	1,271,400
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PLACE	2017/18 Actual £	2018/19 Original £	2019/20 Original £
Employees Expenses	3,457,563	2,961,940	3,115,130
Premises Related Expenses	4,436,768	4,430,590	4,690,600
Transport Related Expenses	31,749	38,980	38,210
Supplies & Services	4,553,319	4,708,830	4,268,010
Third Party Payments	77,741	81,980	87,810
Central Support Services	1,388,131	1,403,090	1,559,490
Recharges	382,618	324,600	287,330
Capital Charges	1,996,622	2,598,980	2,124,550
Total Expenditure	16,324,511	16,548,990	16,171,130
Income	(-)11,167,877	(-)10,355,230	(-)10,721,040
Recharges	(-)1,702,977	(-)2,303,510	(-)1,894,530
Net Expenditure	3,453,657	3,890,250	3,555,560

ANALYSIS: Inclusive of recharges between services within the Service Plan

Civic Centre

Expenditure	1,038,524	1,164,050	1,210,810
Income	(-)6,954	(-)6,450	(-)6,450
Recharges	(-)1,031,570	(-)1,147,290	(-)1,194,040
Net expenditure	0	10,310	10,320

Messenger and Post Service

Expenditure	165,473	166,260	168,030
Income	0	0	0
Recharges	(-)165,473	(-)166,260	(-)168,030
Net expenditure	0	0	0

Car Parks

Expenditure	253,219	253,630	256,770
Income	(-)587,174	(-)627,000	(-)634,000
Recharges	(-)2,581	(-)1,780	(-)2,020
Net expenditure	(-)336,535	(-)375,150	(-)379,250

Water Gardens Car Park

Expenditure	30,960	32,420	36,150
Income	(-)552,298	(-)538,550	(-)486,550
Recharges			
Net expenditure	(-)521,338	(-)506,130	(-)450,400

Commercial Property

Expenditure	887,722	1,638,690	1,491,370
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Income	(-)4,148,998	(-)4,186,370	(-)4,336,430
Recharges	(-)129,106	(-)124,330	(-)120,630
Net expenditure	<u>(-)3,390,382</u>	<u>(-)2,672,010</u>	<u>(-)2,965,690</u>

PLACE	2017/18 Actual £	2018/19 Original £	2019/20 Original £
Pavilions, Sports Pitches & Common Rooms			
Expenditure	699,944	191,390	188,920
Income	(-)105,971	(-)67,230	(-)78,140
Recharges	(-)28,531	(-)14,830	(-)14,820
Net expenditure	565,442	109,330	95,960
Property & Facilities Management			
Expenditure	764,142	800,400	814,190
Income	(-)53,376	(-)65,880	(-)67,730
Recharges	(-)346,007	(-)321,800	(-)304,550
Net expenditure	364,760	412,720	441,910
Latton Bush Centre			
Expenditure	909,301	751,050	753,990
Income	(-)763,341	(-)804,990	(-)814,370
Recharges	(-)200,584	(-)205,930	(-)214,440
Net expenditure	(-)54,623	(-)259,870	(-)274,820
Public Conveniences			
Expenditure	22,537	22,330	20,430
Income			
Recharges			
Net expenditure	22,537	22,330	20,430
Bus Terminus			
Expenditure	224,407	219,160	222,510
Income	(-)125,857	(-)131,550	(-)132,550
Recharges	(-)22,560	(-)23,030	(-)23,480
Net expenditure	75,989	64,580	66,480
Bus Shelters			
Expenditure	2,271	2,290	1,360
Income			
Recharges			
Net expenditure	2,271	2,290	1,360
Street Name Signs			
Expenditure	49,741	49,850	55,950
Income	(-)12,845	(-)5,000	(-)10,000
Recharges			
Net expenditure	36,896	44,850	45,950
Unadopted Highways			
Expenditure	127,393	226,110	174,120
Income	(-)55,278	(-)85,000	(-)85,000
Recharges	0	(-)67,500	0
Net expenditure	72,115	73,610	89,120
Town Centre Management			
Expenditure	150	150	1,390
Income	(-)29,914	(-)20,000	(-)20,000
Recharges			
Net expenditure	(-)29,764	(-)19,850	(-)18,610

PLACE	2017/18 Actual £	2018/19 Original £	2019/20 Original £
Town Centre Enhancements			
Expenditure	14,487	33,690	21,070
Income	(-184)	0	0
Recharges			
Net expenditure	<u>14,303</u>	<u>33,690</u>	<u>21,070</u>
Enterprise Zone			
Expenditure	240,121	0	0
Income	(-207,150)	0	0
Recharges			
Net expenditure	<u>32,970</u>	<u>0</u>	<u>0</u>
Nexus			
Expenditure			
Income	0	0	(-225,000)
Recharges			
Net expenditure	<u>0</u>	<u>0</u>	<u>(-225,000)</u>
Building Control			
Expenditure	396,002	380,490	386,310
Income	(-168,304)	(-134,600)	(-135,600)
Recharges	(-36,030)	(-16,000)	(-12,000)
Net expenditure	<u>191,668</u>	<u>229,890</u>	<u>238,710</u>
Planning Services			
Expenditure	1,628,587	1,241,600	1,398,690
Income	(-775,095)	(-340,050)	(-344,050)
Recharges	(-41,375)	(-49,960)	(-46,600)
Net expenditure	<u>812,117</u>	<u>851,590</u>	<u>1,008,040</u>
Highways Infrastructure			
Expenditure	802,444	634,670	622,460
Income	(-41,500)	(-41,500)	(-41,500)
Recharges			
Net expenditure	<u>760,944</u>	<u>593,170</u>	<u>580,960</u>
HTS			
Expenditure	330,602	813,020	451,950
Income	(-594,877)	(-400,000)	(-490,000)
Recharges	82,192	(-525,220)	(-159,040)
Net expenditure	<u>(-182,083)</u>	<u>(-112,200)</u>	<u>(-197,090)</u>
Central Costs			
Expenditure	321,623	317,440	355,410
Income			
Recharges	(-321,623)	(-317,440)	(-355,410)
Net expenditure	<u>0</u>	<u>0</u>	<u>0</u>
Refuse/Recycling			
Expenditure	3,638,457	3,964,850	3,423,810
Income	(-1,634,466)	(-1,573,780)	(-1,476,540)
Recharges			

Net Expenditure	<u>2,003,991</u>	<u>2,391,070</u>	<u>1,947,270</u>
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PLACE	2017/18 Actual £	2018/19 Original £	2019/20 Original £
Environmental Health			
Expenditure	1,448,495	1,479,080	1,517,510
Income	(-)488,393	(-)584,390	(-)570,750
Recharges	(-)168,060	(-)158,840	(-)160,780
Net Expenditure	792,042	735,850	785,980
Cemetery & Crematorium			
Expenditure	49,536	52,010	46,070
Income	(-)506,665	(-)482,740	(-)509,630
Recharges			
Net Expenditure	(-)457,129	(-)430,730	(-)463,560
Hackney Carriages & Private Hire			
Expenditure	283,078	249,700	251,790
Income	(-)153,747	(-)124,350	(-)124,350
Recharges	(-)32,520	(-)31,990	(-)31,550
Net Expenditure	96,811	93,360	95,890
Licensing			
Expenditure	195,369	180,740	186,470
Income	(-)92,543	(-)81,350	(-)79,650
Recharges	(-)45,620	(-)50,980	(-)53,630
Net Expenditure	57,207	48,410	53,190
Market			
Expenditure	(-)12,964	10,900	10,220
Income	(-)21,025	(-)22,000	(-)15,000
Recharges			
Net Expenditure	(-)33,989	(-)11,100	(-)4,780
Townwide Nature Reserves			
Expenditure	46,846	48,490	86,530
Income	(-)561	0	(-)3,360
Recharges			
Net Expenditure	46,285	48,490	83,170
Land Trust			
Expenditure	41,560	34,580	54,030
Income	(-)22,951	(-)25,360	(-)27,370
Recharges	(-)4,028		
Net Expenditure	14,581	9,220	26,660
Street Cleaning			
Expenditure	956,037	944,510	1,040,980
Income	(-)807	(-)590	(-)380
Recharges			
Net Expenditure	955,230	943,920	1,040,600
Town Park			
Expenditure	261,775	282,430	276,140
Income	0	0	0

Recharges			
Net Expenditure	<u>261,775</u>	<u>282,430</u>	<u>276,140</u>

PLACE	2017/18 Actual £	2018/19 Original £	2019/20 Original £
Allotments			
Expenditure	37,638	17,770	19,930
Income	(-)6,040	(-)6,500	(-)6,500
Recharges			
Net Expenditure	<u>31,598</u>	<u>11,270</u>	<u>13,430</u>
Open Spaces			
Expenditure	1,015,874	1,062,550	1,330,960
Income	(-)11,365	0	0
Recharges			
Net Expenditure	<u>1,004,509</u>	<u>1,062,550</u>	<u>1,330,960</u>
Playgrounds			
Expenditure	150,125	136,690	155,100
Income			
Recharges			
Net Expenditure	<u>150,125</u>	<u>136,690</u>	<u>155,100</u>
Sportsfields			
Expenditure	22,793	22,830	23,360
Income	(-)137	0	(-)140
Recharges			
Net Expenditure	<u>22,656</u>	<u>22,830</u>	<u>23,220</u>
Place Other			
Expenditure	353,659	334,380	442,050
Income	(-)59	0	0
Recharges	(-)282,920	(-)291,540	(-)359,210
Net Expenditure	<u>70,679</u>	<u>42,840</u>	<u>82,840</u>
Net Expenditure	<u>3,453,657</u>	<u>3,890,250</u>	<u>3,555,560</u>