

CHIEF EXECUTIVE SERVICES	2018/19 Actual £	2019/20 Original £	2020/21 Original £
Employees Expenses	149,204	149,700	152,690
Premises Related Expenses	0	0	0
Transport Related Expenses	121	150	150
Supplies & Services	35,292	36,650	36,650
Central Support Services	155,029	126,880	124,920
Other Recharges	320	0	320
Capital Financing Costs	0	0	0
Total Expenditure	339,966	313,380	314,730
Income	0	(-)100	0
Recharges	(-)302,910	(-)307,910	(-)310,830
Net Expenditure	37,056	5,370	3,900

ANALYSIS: Inclusive of recharges between services within the Service Plan

Senior Management

Expenditure	336,609	309,480	310,830
Income	0	(-)100	0
Recharges	(-)302,910	(-)307,910	(-)310,830
Net expenditure	33,699	1,470	0

Harlow Education Progression Awards

Expenditure	3,357	3,900	3,900
Income	0	0	0
Recharges	0	0	0
Net expenditure	3,357	3,900	3,900

Net Expenditure	37,056	5,370	3,900
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COMMUNITY WELLBEING	2018/19 Actual £	2019/20 Original £	2020/21 Original £
Employees Expenses	2,265,738	1,842,000	2,193,740
Premises Related Expenses	252,810	284,560	337,400
Transport Related Expenses	48,514	44,400	45,680
Supplies and Services	943,335	636,450	1,029,240
Central Support Services	624,367	585,210	611,020
Recharges	247,375	243,970	222,670
Capital Charges	743,554	223,550	214,300
Total Expenditure	5,125,692	3,860,140	4,654,050
Income	-919,611	(-)662,800	(-)696,350
Recharges	-653,064	(-)385,090	(-)299,720
Net Expenditure	3,553,018	2,812,250	3,657,980

ANALYSIS: Inclusive of recharges between services within the Service Plan**Community Safety**

Expenditure	749,568	729,640	768,660
Income	-8,623	(-)8,500	(-)8,500
Recharges	-172,429	(-)174,700	(-)180,310
Net Expenditure	568,516	546,440	579,850

Emergency Planning

Expenditure	12,567	12,860	13,480
Income			
Recharges			
Net Expenditure	12,567	12,860	13,480

Youth and Citizenship & Initiatives

Expenditure	196,021	210,350	233,560
Income	-21,587	(-)24,960	(-)24,360
Recharges			
Net Expenditure	174,434	185,390	209,200

Art Gallery

Expenditure	83,647	76,700	75,020
Income	-294	0	0
Recharges			
Net Expenditure	<u>83,353</u>	<u>76,700</u>	<u>75,020</u>

Museum Of Harlow

Expenditure	38,139	83,220	204,030
Income	-2,184	(-)5,730	(-)6,220
Recharges			
Net Expenditure	<u>35,955</u>	<u>77,490</u>	<u>197,810</u>

Grant Aid

Expenditure	320,736	329,240	325,540
Income			
Recharges	-20,000	(-)20,000	(-)20,000
Net Expenditure	<u>300,736</u>	<u>309,240</u>	<u>305,540</u>

Community Services: Central Costs & Initiatives

Expenditure	474,148	445,940	388,410
Income	-65,398	(-)37,140	(-)37,640
Recharges	-460,651	(-)273,160	(-)219,220
Net Expenditure	<u>-51,902</u>	<u>135,640</u>	<u>131,550</u>

Discretionary Services Fund (payments to external service providers)

Expenditure	107,500	40,000	40,000
Income			
Recharges			
Net Expenditure	<u>107,500</u>	<u>40,000</u>	<u>40,000</u>

Leah Manning Centre

Expenditure	564,055	486,100	524,300
Income	-396,170	(-)369,530	(-)338,430
Recharges	-12,273	(-)13,220	(-)16,430
Net Expenditure	<u>155,612</u>	<u>103,350</u>	<u>169,440</u>

Sam's Place

Expenditure	96,441	45,350	73,750
Income	-71,834	(-)37,080	(-)66,670
Recharges			
Net Expenditure	<u>24,607</u>	<u>8,270</u>	<u>7,080</u>

CLCS Project Development

Expenditure	162,777	49,010	41,650
Income	-114,000	0	0
Recharges	-9,479	(-)9,680	(-)9,870
Net Expenditure	<u>39,298</u>	<u>39,330</u>	<u>31,780</u>

Harlow Carnival

Expenditure	19,978	28,000	26,000
Income			
Recharges			
Net Expenditure	<u>19,978</u>	<u>28,000</u>	<u>26,000</u>

Youth Council

Expenditure	35,013	29,340	21,480
Income	-523	0	0
Recharges			
Net Expenditure	<u>34,490</u>	<u>29,340</u>	<u>21,480</u>

Leisure Services

Expenditure	128,416	107,930	76,130
Income	-15,696	0	0
Recharges			
Net Expenditure	<u>112,720</u>	<u>107,930</u>	<u>76,130</u>

Firework Display

Expenditure	30,166	27,570	33,410
Income	-1,200	(-1,200)	(-1,500)
Recharges			
Net Expenditure	<u>28,966</u>	<u>26,370</u>	<u>31,910</u>

Paddling Pools

Expenditure	133,064	117,530	119,060
Income			
Recharges			
Net Expenditure	<u>133,064</u>	<u>117,530</u>	<u>119,060</u>

Other Leisure Services

Expenditure	3,414	4,900	5,510
Income	-5,804	(-2,600)	(-2,000)
Recharges			
Net Expenditure	<u>-2,390</u>	<u>2,300</u>	<u>3,510</u>

Pets Corner

Expenditure	393,379	326,110	352,590
Income	-80,470	(-79,000)	(-83,500)
Recharges			
Net Expenditure	<u>312,909</u>	<u>247,110</u>	<u>269,090</u>

Welfare Rights & Advice Service

Expenditure	102,338	98,470	95,650
Income			
Recharges	-32,850	(-32,850)	(-32,850)
Net Expenditure	<u>69,488</u>	<u>65,620</u>	<u>62,800</u>

Enterprise Zone

Expenditure	173,181	0	0
Income	14,343	0	0
Recharges			
Net Expenditure	<u>187,525</u>	<u>0</u>	<u>0</u>

Regeneration Team

Expenditure	1,293,978	638,440	1,278,870
Income	-30,557	0	(-)4,030
Recharges	-123,592	(-)50,000	(-)50,000
Net Expenditure	<u>1,139,829</u>	<u>588,440</u>	<u>1,224,840</u>

Town Centre Activities

Expenditure	29,293	20,000	20,000
Income	-7,183	0	0
Recharges			
Net Expenditure	<u>22,110</u>	<u>20,000</u>	<u>20,000</u>

Regeneration Initiatives

Expenditure	2,834	0	0
Income	-2,834	0	0
Recharges			
Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>

Depots

Expenditure	153,249	141,960	165,910
Income	-109,598	(-)97,060	(-)123,500
Recharges			
Net Expenditure	<u>43,651</u>	<u>44,900</u>	<u>42,410</u>

Net Expenditure

	<u>3,553,018</u>	<u>2,812,250</u>	<u>3,657,980</u>
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FINANCE	2018/19 Actual £	2019/20 Original £	2020/21 Original £
Employees Expenses	4,376,229	3,805,370	4,042,920
Pension & Redundancy Costs	2,179,462	4,102,610	5,226,430
Transport Related Expenses	10,399	13,840	14,040
Supplies and Services	2,959,538	2,823,260	2,981,810
Transfer Payments	27,095,096	25,342,700	20,984,570
Central Support Services	3,378,474	2,640,010	2,606,010
Other Recharges	2,099,008	1,821,240	1,749,740
Capital Financing Cost	1,794,713	1,423,370	1,407,800
Total Expenditure	43,892,919	41,972,400	39,013,320
Income	-36,537,999	(-)34,769,960	(-)30,870,190
Recharges	-7,872,788	(-)7,333,170	(-)7,635,130
Net Expenditure	-517,868	(-)130,730	508,000

ANALYSIS: Inclusive of recharges between services within the Service Plan

FINANCE	2018/19 Actual £	2019/20 Original £	2020/21 Original £
Accountancy			
Expenditure	862,424	784,520	824,230
Income	(-)394	0	0
Recharges	(-)920,617	(-)781,390	(-)824,230
Net expenditure	(-)58,586	3,130	0
Central Finance			
Expenditure	391,511	453,170	428,890
Income	(-)17,484	(-)300,000	(-)450,000
Recharges	(-)388,300	(-)264,910	(-)427,620
Net expenditure	(-)14,273	(-)111,740	(-)448,730

Audit

Expenditure	163,005	171,860	177,160
Income	0	0	0
Recharges	<u>(-163,005)</u>	<u>(-171,580)</u>	<u>(-177,160)</u>
Net expenditure	<u>0</u>	<u>280</u>	<u>0</u>

Insurance

Expenditure	868,456	877,170	881,410
Income	(-80,286)	(-80,760)	(-81,290)
Recharges	<u>(-798,515)</u>	<u>(-796,230)</u>	<u>(-835,320)</u>
Net expenditure	<u>(-10,345)</u>	<u>180</u>	<u>(-35,200)</u>

ICT

Expenditure	1,573,693	1,490,590	1,662,920
Income	(-160,005)	(-144,900)	(-158,900)
Recharges	<u>(-1,471,702)</u>	<u>(-1,326,920)</u>	<u>(-1,433,920)</u>
Net expenditure	<u>(-58,014)</u>	<u>18,770</u>	<u>70,100</u>

Telephony

Expenditure	173,641	154,360	185,400
Income	(-1,820)	(-2,250)	(-1,100)
Recharges	<u>(-171,821)</u>	<u>(-154,420)</u>	<u>(-154,300)</u>
Net expenditure	<u>0</u>	<u>(-2,310)</u>	<u>30,000</u>

Revenues & Benefits

Expenditure	4,740,327	4,012,820	4,148,620
Income	(-1,325,786)	(-1,256,720)	(-1,206,710)
Recharges	<u>(-2,049,983)</u>	<u>(-1,830,820)</u>	<u>(-1,839,300)</u>
Net expenditure	<u>1,364,558</u>	<u>925,280</u>	<u>1,102,610</u>

Central Services Residual Recharge Balances

Expenditure	813,665	0	0
Income	0	0	0
Recharges	<u>0</u>	<u>0</u>	<u>0</u>
Net expenditure	<u>813,665</u>	<u>0</u>	<u>0</u>

Corporate & Democratic Core - Democratic Representation & Management

Expenditure	598,996	584,950	567,290
Income	0	0	0
Recharge	<u>(-309,624)</u>	<u>(-350,970)</u>	<u>(-340,370)</u>
Net Expenditure	<u>289,372</u>	<u>233,980</u>	<u>226,920</u>

Corporate & Democratic Core - Corporate Management

Expenditure	844,101	693,030	801,690
Income	0	0	0
Recharge	(-)536,850	(-)409,210	(-)459,410
Net Expenditure	307,251	283,820	342,280

Pension Fund Underfunding and Other Non-Distributed Costs

Expenditure	51,835	1,862,480	2,866,390
Income	(-)120	0	0
Recharge	0	0	0
Net Expenditure	51,715	1,862,480	2,866,390

Housing Benefits

Expenditure	27,036,915	25,351,700	20,990,390
Income	(-)27,531,977	(-)25,577,610	(-)21,335,260
Recharge	0	0	0
Net Expenditure	(-)495,062	(-)225,910	(-)344,870

Civic Centre

Expenditure	1,135,338	1,210,810	1,215,940
Income	-6,454	(-)6,450	(-)6,450
Recharges	-1,155,685	(-)1,194,040	(-)1,216,370
Net expenditure	-26,801	10,320	(-)6,880

Messenger and Post Service

Expenditure	160,373	168,030	169,220
Income			
Recharges	-160,373	(-)168,030	(-)169,220
Net expenditure	0	0	0

Car Parks

Expenditure	266,339	256,770	261,800
Income	-634,689	(-)634,000	(-)628,000
Recharges	-2,456	(-)2,020	(-)2,180
Net expenditure	-370,805	(-)379,250	(-)368,380

Water Gardens Car Park

Expenditure	32,231	36,150	630
Income	-465,940	(-)486,550	(-)486,550
Recharges			
Net expenditure	-433,709	(-)450,400	(-)485,920

Commercial Property

Expenditure	1,524,276	1,491,370	1,461,520
Income	-4,288,791	(-)4,336,430	(-)4,315,270
Recharges	-120,768	(-)120,630	(-)115,700
Net expenditure	<u>-2,885,283</u>	<u>(-)2,965,690</u>	<u>(-)2,969,450</u>

Pavilions, Sports Pitches & Common Rooms

Expenditure	218,681	188,920	196,260
Income	-74,854	(-)78,140	(-)82,420
Recharges	-14,817	(-)14,820	(-)14,820
Net expenditure	<u>129,010</u>	<u>95,960</u>	<u>99,020</u>

Property & Facilities Management

Expenditure	845,512	814,190	983,000
Income	-94,761	(-)67,730	(-)73,520
Recharges	-349,339	(-)304,550	(-)344,350
Net expenditure	<u>401,411</u>	<u>441,910</u>	<u>565,130</u>

Latton Bush Centre

Expenditure	936,636	753,990	742,620
Income	-766,941	(-)814,370	(-)820,220
Recharges	-209,476	(-)214,440	(-)230,540
Net expenditure	<u>-39,782</u>	<u>(-)274,820</u>	<u>(-)308,140</u>

Public Conveniences

Expenditure	152,110	20,430	23,300
Income			
Recharges			
Net expenditure	<u>152,110</u>	<u>20,430</u>	<u>23,300</u>

Bus Terminus

Expenditure	209,941	222,510	211,470
Income	-128,526	(-)132,550	(-)133,000
Recharges	-23,006	(-)23,480	(-)23,950
Net expenditure	<u>58,409</u>	<u>66,480</u>	<u>54,520</u>

Bus Shelters

Expenditure	19,009	1,360	1,420
Income			
Recharges			
Net expenditure	<u>19,009</u>	<u>1,360</u>	<u>1,420</u>

Street Name Signs

Expenditure	53,451	55,950	54,860
Income	-16,764	(-)10,000	(-)15,000
Recharges			
Net expenditure	<u>36,687</u>	<u>45,950</u>	<u>39,860</u>

Unadopted Highways

Expenditure	134,372	174,120	167,720
Income	-31,907	(-)85,000	(-)85,000
Recharges			
Net expenditure	<u>102,465</u>	<u>89,120</u>	<u>82,720</u>

Town Centre Enhancements

Expenditure	17,745	21,070	21,350
Income			
Recharges			
Net expenditure	<u>17,745</u>	<u>21,070</u>	<u>21,350</u>

Nexus

Expenditure			
Income	0	(-)225,000	(-)450,000
Recharges			
Net expenditure	<u>0</u>	<u>(-)225,000</u>	<u>(-)450,000</u>

Highways Infrastructure

Expenditure	741,253	622,460	670,330
Income	-41,500	(-)41,500	(-)41,500
Recharges			
Net expenditure	<u>699,753</u>	<u>580,960</u>	<u>628,830</u>

HTS

Expenditure	-164,276	451,950	391,290
Income	-869,000	(-)490,000	(-)500,000
Recharges	465,012	(-)159,040	(-)120,170
Net expenditure	<u>-568,263</u>	<u>(-)197,090</u>	<u>(-)228,880</u>

Net Expenditure

	<u>-517,868</u>	<u>(-)130,730</u>	<u>508,000</u>
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GOVERNANCE SERVICES	2018/19 Actual £	2019/20 Original £	2020/21 Original £
Employees Expenses	3,349,606	3,228,150	3,464,990
Premises Related Expenses	118,638	156,690	161,290
Training & Development Expenses	59,240	65,820	111,820
Transport Related Expenses	2,596	6,090	5,240
Supplies and Services	1,598,168	1,410,950	1,414,410
Members Allowances	179,335	190,430	190,430
Central Support Services	1,143,443	1,116,010	1,210,700
Other Recharges	188,347	202,540	127,540
Capital Financing Costs	369,263	264,010	248,170
Total Expenditure	7,008,637	6,640,690	6,934,590
Income	(-1,620,009)	(-1,417,450)	(-1,437,210)
Recharges	(-3,592,711)	(-3,182,910)	(-3,329,940)
Net Expenditure	1,795,917	2,040,330	2,167,440

ANALYSIS: Inclusive of recharges between services within the Service Plan

Occupational Health

Expenditure	20,193	22,500	22,500
Income	(-319)	0	0
Recharges	(-19,874)	(-27,000)	(-22,500)
Net expenditure	0	(-4,500)	0

Corporate HR Costs

Expenditure	35,040	37,200	37,700
Income	0	0	0
Recharges	(-35,040)	(-36,200)	(-37,200)
Net expenditure	0	1,000	500

Human Resources

Expenditure	421,971	410,660	437,560
Income	(-3,540)	0	0
Recharges	(-445,153)	(-407,590)	(-434,500)
Net expenditure	(-26,723)	3,070	3,060

Training & Development

Expenditure	61,124	67,240	113,270
Income	0	0	0
Recharges	(-61,124)	(-67,290)	(-113,270)
Net expenditure	0	(-50)	0

Union Facilities

Expenditure	6,010	14,540	14,600
Income	0	0	0
Recharges	<u>(-6,010)</u>	<u>(-14,450)</u>	<u>(-14,600)</u>
Net expenditure	<u>0</u>	<u>90</u>	<u>0</u>

Legal Services (Corporate Procurement)

Expenditure	147,445	122,810	174,080
Income	0	0	0
Recharges	<u>(-155,506)</u>	<u>(-121,710)</u>	<u>(-169,810)</u>
Net expenditure	<u>(-8,061)</u>	<u>1,100</u>	<u>4,270</u>

Relationship (Commissioning (incl Policy & Performance))

Expenditure	211,688	184,310	247,510
Income	<u>(-15,103)</u>	0	0
Recharges	<u>(-204,762)</u>	<u>(-259,470)</u>	<u>(-202,870)</u>
Net expenditure	<u>(-8,178)</u>	<u>(-75,160)</u>	<u>44,640</u>

Land Charges

Expenditure	135,211	100,260	103,460
Income	<u>(-127,933)</u>	<u>(-125,000)</u>	<u>(-110,000)</u>
Recharges	0	0	0
Net expenditure	<u>7,278</u>	<u>(-24,740)</u>	<u>(-6,540)</u>

Governance

Expenditure	174,890	231,620	256,110
Income	0	0	0
Recharges	<u>(-177,859)</u>	<u>(-231,630)</u>	<u>(-256,110)</u>
Net expenditure	<u>(-2,969)</u>	<u>(-10)</u>	<u>0</u>

Legal Services

Expenditure	720,370	769,880	757,850
Income	<u>(-114,019)</u>	<u>(-52,400)</u>	<u>(-52,400)</u>
Recharges	<u>(-649,721)</u>	<u>(-698,430)</u>	<u>(-696,360)</u>
Net expenditure	<u>(-43,370)</u>	<u>19,050</u>	<u>9,090</u>

Electoral Services

Expenditure	455,290	406,290	394,570
Income	<u>(-75,956)</u>	<u>(-1,850)</u>	<u>(-1,850)</u>
Recharges	0	0	0
Net expenditure	<u>379,334</u>	<u>404,440</u>	<u>392,720</u>

Corporate Support Team

Expenditure	294,916	184,310	332,910
Income	0	0	0
Recharges	<u>(-248,930)</u>	<u>(-259,470)</u>	<u>(-332,910)</u>
Net expenditure	<u>45,986</u>	<u>8,100</u>	<u>0</u>

Chairman's Allowance

Expenditure	9,680	9,680	9,680
Income	0	0	0
Recharges	0	0	0
Net Expenditure	<u>9,680</u>	<u>9,680</u>	<u>9,680</u>

Members Services

Expenditure	356,871	384,150	393,090
Income	0	0	0
Recharges	0	0	0
Net Expenditure	<u>356,871</u>	<u>384,150</u>	<u>393,090</u>

Playhouse

Expenditure	2,470,960	2,145,450	2,179,810
Income	<u>-1,282,345</u>	<u>(-1,238,000)</u>	<u>(-1,272,760)</u>
Recharges	<u>-166</u>	<u>0</u>	<u>0</u>
Net Expenditure	<u>1,188,450</u>	<u>907,450</u>	<u>907,050</u>

Contact Harlow

Expenditure	1,270,065	1,224,480	1,240,920
Income	<u>-93</u>	<u>0</u>	<u>0</u>
Recharges	<u>-1,350,739</u>	<u>(-819,880)</u>	<u>(-831,040)</u>
Net Expenditure	<u>-80,766</u>	<u>404,600</u>	<u>409,880</u>

Reprographics

Expenditure	151,400	149,910	145,990
Income	<u>-52</u>	<u>(-200)</u>	<u>(-200)</u>
Recharges	<u>-153,922</u>	<u>(-149,710)</u>	<u>(-145,790)</u>
Net Expenditure	<u>-2,573</u>	<u>0</u>	<u>0</u>

Communications

Expenditure	305,750	302,420	301,470
Income	<u>-650</u>	<u>0</u>	<u>0</u>
Recharges	<u>-324,143</u>	<u>(-300,360)</u>	<u>(-301,470)</u>
Net Expenditure	<u>-19,044</u>	<u>2,060</u>	<u>0</u>

Net Expenditure

	<u><u>1,795,917</u></u>	<u><u>2,040,330</u></u>	<u><u>2,167,440</u></u>
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HOUSING GENERAL FUND	2018/19 Actual £	2019/20 Original £	2020/21 Original £
Employees Expenses	1,251,713	1,095,810	1,204,850
Premises Related Expenses	0	0	0
Transport Related Expenses	5,764	6,700	6,700
Supplies and Services	783,906	918,980	1,250,880
Third Party Payments	0	0	0
Central Support Services	304,064	278,600	307,320
Recharges	722,397	775,160	854,590
Capital Charges	250,955	12,780	4,400
Total Expenditure	3,318,798	3,088,030	3,628,740
Income	(-)936,937	(-)989,010	(-)844,880
Recharges	(-)1,010,206	(-)827,620	(-)904,470
Net Expenditure	1,371,656	1,271,400	1,879,390

ANALYSIS: Inclusive of recharges between services within the Service Plan

Amenity Cleaning

Expenditure	345,393	363,510	379,760
Income			
Recharges			
Net Expenditure	345,393	363,510	379,760

Supporting People

Expenditure	1,007,728	931,150	940,150
Income	(-)498,385	(-)538,220	(-)535,700
Recharges	(-)510,368	(-)390,450	(-)405,040
Net Expenditure	(-)1,025	2,480	(-)590

Landscaping

Expenditure	213,683	228,930	246,270
Income			
Recharges			
Net Expenditure	213,683	228,930	246,270

APPENDIX F

Housing Options and Advice

Expenditure	1,751,995	1,564,440	2,062,560
Income	(-)438,552	(-)450,790	(-)309,180
Recharges	(-)499,838	(-)437,170	(-)499,430
Net Expenditure	<u>813,605</u>	<u>676,480</u>	<u>1,253,950</u>

Net Expenditure	<u><u>1,371,656</u></u>	<u><u>1,271,400</u></u>	<u><u>1,879,390</u></u>
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ENVIRONMENT AND PLANNING	2018/19 Actual £	2019/20 Original £	2020/21 Original £
Employees Expenses	2,648,810	2,391,070	2,666,690
Premises Related Expenses	2,891,427	2,416,130	3,822,200
Transport Related Expenses	26,393	31,730	31,820
Supplies & Services	4,103,016	3,627,130	3,606,540
Third Party Payments	0	0	0
Central Support Services	790,794	841,740	989,790
Recharges	120,980	121,880	121,130
Capital Charges	935,447	826,960	763,280
Total Expenditure	11,516,866	10,256,640	12,001,450
Income	-4,308,652	(-)3,319,310	(-)3,392,880
Recharges	-271,321	(-)257,220	(-)134,480
Net Expenditure	6,936,893	6,680,110	8,474,090

ANALYSIS: Inclusive of recharges between services within the Service Plan**Town Centre Management**

Expenditure	150	1,390	250
Income	-19,096	(-)20,000	(-)18,000
Recharges			
Net expenditure	-18,946	(-)18,610	(-)17,750

Building Control

Expenditure	385,186	386,310	398,520
Income	-163,407	(-)135,600	(-)135,600
Recharges	-15,000	(-)12,000	(-)12,000
Net expenditure	206,779	238,710	250,920

Planning Services

Expenditure	1,715,688	1,398,690	1,427,710
Income	-968,954	(-)344,050	(-)344,050
Recharges	-42,261	(-)46,600	(-)55,310
Net expenditure	704,473	1,008,040	1,028,350

Harlow & Gilston Garden Town Team

Expenditure	5,033	0	140,280
Income	-5,033	0	0
Recharges	0	0	0
Net expenditure	<u>0</u>	<u>0</u>	<u>140,280</u>

Central Costs

Expenditure	331,832	355,410	348,280
Income			
Recharges	-343,913	(-)355,410	(-)348,280
Net expenditure	<u>-12,081</u>	<u>0</u>	<u>0</u>

Refuse/Recycling

Expenditure	3,933,753	3,418,990	3,485,500
Income	-1,736,237	(-)1,476,540	(-)1,467,380
Recharges			
Net Expenditure	<u>2,197,517</u>	<u>1,942,450</u>	<u>2,018,120</u>

Environmental Health

Expenditure	1,423,277	1,517,510	1,608,050
Income	-458,846	(-)570,750	(-)573,890
Recharges	-165,544	(-)160,780	(-)168,400
Net Expenditure	<u>798,887</u>	<u>785,980</u>	<u>865,760</u>

Cemetery & Crematorium

Expenditure	73,190	46,070	44,710
Income	-534,622	(-)509,630	(-)530,820
Recharges			
Net Expenditure	<u>-461,432</u>	<u>(-)463,560</u>	<u>(-)486,110</u>

Hackney Carriages & Private Hire

Expenditure	285,231	251,790	260,140
Income	-157,291	(-)124,350	(-)135,450
Recharges	-55,227	(-)31,550	(-)32,770
Net Expenditure	<u>72,713</u>	<u>95,890</u>	<u>91,920</u>

Council Health and Safety

Expenditure	72,937	68,670	80,950
Income			
Recharges	-69,771	(-)67,480	(-)79,900
Net Expenditure	<u>3,166</u>	<u>1,190</u>	<u>1,050</u>

Licensing

Expenditure	223,381	186,470	220,420
Income	-83,747	(-)79,650	(-)79,650
Recharges	-61,424	(-)53,630	(-)52,460
Net Expenditure	<u>78,210</u>	<u>53,190</u>	<u>88,310</u>

Market

Expenditure	9,371	10,220	8,110
Income	-14,288	(-)15,000	(-)14,000
Recharges			
Net Expenditure	<u>-4,917</u>	<u>(-)4,780</u>	<u>(-)5,890</u>

Townwide Nature Reserves

Expenditure	63,736	86,530	98,230
Income	-14,822	(-)3,360	(-)15,480
Recharges			
Net Expenditure	<u>48,914</u>	<u>83,170</u>	<u>82,750</u>

Land Trust

Expenditure	60,681	54,030	59,290
Income	-27,917	(-)27,370	(-)15,650
Recharges	-10,891		
Net Expenditure	<u>21,873</u>	<u>26,660</u>	<u>43,640</u>

Street Cleaning

Expenditure	983,846	1,040,980	1,140,300
Income	-15,725	(-)380	(-)720
Recharges			
Net Expenditure	<u>968,121</u>	<u>1,040,600</u>	<u>1,139,580</u>

Town Park

Expenditure	278,588	276,140	287,330
Income			
Recharges			
Net Expenditure	<u>278,588</u>	<u>276,140</u>	<u>287,330</u>

Allotments

Expenditure	16,282	19,930	22,140
Income	-5,798	(-)6,500	(-)5,800
Recharges			
Net Expenditure	<u>10,484</u>	<u>13,430</u>	<u>16,340</u>

Open Spaces

Expenditure	1,840,561	1,319,880	2,701,670
Income	-14,059	0	(-)530
Recharges			
Net Expenditure	<u>1,826,502</u>	<u>1,319,880</u>	<u>2,701,140</u>

Playgrounds

Expenditure	84,892	155,100	87,870
Income			
Recharges			
Net Expenditure	<u>84,892</u>	<u>155,100</u>	<u>87,870</u>

APPENDIX F

Sportsfields

Expenditure	23,059	23,360	24,110
Income	-138	(-)140	(-)140
Recharges			
Net Expenditure	<u>22,921</u>	<u>23,220</u>	<u>23,970</u>

Environment and Planning Other

Expenditure	471,262	468,610	558,600
Income	-88,672	(-)5,990	(-)55,720
Recharges	-272,361	(-)359,210	(-)386,370
Net Expenditure	<u>110,230</u>	<u>103,410</u>	<u>116,510</u>

Net Expenditure	<u><u>6,936,893</u></u>	<u><u>6,680,110</u></u>	<u><u>8,474,090</u></u>
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