

CHIEF EXECUTIVE SERVICES	2015/16 Actual £	2016/17 Original £	2017/18 Original £
Employees Expenses	244,792	243,550	247,800
Premises Related Expenses	0	0	0
Transport Related Expenses	275	150	150
Supplies & Services	16,881	23,830	22,950
Central Support Services	108,299	125,180	116,850
Other Recharges	0	360	360
Capital Financing Costs	0	0	0
Total Expenditure	370,248	393,070	388,110
Income	0	(-)100	(-)100
Recharges	(-)382,350	(-)391,190	(-)385,320
Net Expenditure	(-)12,102	1,780	2,690

ANALYSIS: Inclusive of recharges between services within the Service Plan

Corporate Management Team

Expenditure	367,875	391,290	384,210
Income	0	(-)100	(-)100
Recharges	(-)382,350	(-)391,190	(-)385,320
Net expenditure	(-)14,475	0	(-)1,210

Harlow Education Progression Awards

Expenditure	2,373	1,780	3,900
Income	0	0	0
Recharges	0	0	0
Net expenditure	2,373	1,780	3,900

Net Expenditure	(-)12,102	1,780	2,690
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COMMUNITY WELLBEING	2015/16 Actual £	2016/17 Original £	2017/18 Original £
Employees Expenses	2,899,679	3,012,400	3,135,490
Premises Related Expenses	347,112	372,840	418,570
Transport Related Expenses	39,163	46,160	47,890
Supplies and Services	2,327,017	2,055,290	1,889,850
Third Party Payments	0	0	0
Central Support Services	1,027,208	1,020,630	966,390
Recharges	319,724	315,830	296,440
Capital Charges	1,600,408	752,460	505,220
Total Expenditure	8,560,311	7,575,610	7,259,850
Income	(-2,090,257)	(-1,692,870)	(-1,803,570)
Recharges	(-1,615,404)	(-1,666,280)	(-1,644,490)
Net Expenditure	4,854,649	4,216,460	3,811,790

ANALYSIS: Inclusive of recharges between services within the Service Plan

Community Safety

Expenditure	521,830	528,590	528,350
Income	(-20,301)	(-8,000)	(-8,000)
Recharges	(-164,027)	(-169,970)	(-170,230)
Net Expenditure	337,502	350,620	350,120

Emergency Planning

Expenditure	23,894	24,100	13,680
Income			
Recharges			
Net Expenditure	23,894	24,100	13,680

Youth and Citizenship & Initiatives

Expenditure	178,894	195,000	192,320
Income	(-68,847)	(-29,150)	(-28,250)
Recharges			
Net Expenditure	110,047	165,850	164,070

Art Gallery

Expenditure	54,337	53,150	48,840
Income	(-1,035)	0	0
Recharges			
Net Expenditure	53,302	53,150	48,840

COMMUNITY WELLBEING	2015/16 Actual £	2016/17 Original £	2017/18 Original £
Playhouse			
Expenditure	2,122,933	1,980,830	1,962,550
Income	(-1,160,682)	(-1,071,380)	(-1,135,330)
Recharges	0	(-32,120)	(-32,760)
Net Expenditure	962,250	877,330	794,460
Museum Of Harlow			
Expenditure	60,281	27,420	22,700
Income	(-6,787)	(-6,820)	(-6,220)
Recharges			
Net Expenditure	53,494	20,600	16,480
Grant Aid			
Expenditure	338,751	364,920	406,810
Income			
Recharges	(-20,000)	(-20,000)	(-20,000)
Net Expenditure	318,751	344,920	386,810
Concessionary Travel			
Expenditure	0	0	0
Income			
Recharges			
Net Expenditure	0	0	0
Community Services: Central Costs & Initiatives			
Expenditure	411,506	416,640	422,800
Income	(-15,210)		
Recharges	(-254,105)	(-261,350)	(-248,880)
Net Expenditure	142,191	155,290	173,920
Discretionary Services Fund (payments to external service providers)			
Expenditure	92,415	80,000	119,000
Income			
Recharges			
Net Expenditure	92,415	80,000	119,000
Contact Harlow			
Expenditure	1,171,390	1,183,250	1,188,360
Income	(-15,114)	0	0
Recharges	(-773,036)	(-792,100)	(-795,470)
Net Expenditure	383,240	391,150	392,890
Reprographics			
Expenditure	182,013	180,350	158,940
Income	(-40)	(-200)	(-200)
Recharges	(-181,972)	(-183,150)	(-179,740)
Net Expenditure	0	(-3,000)	(-21,000)

COMMUNITY WELLBEING	2015/16 Actual £	2016/17 Original £	2017/18 Original £
Communications			
Expenditure	238,057	236,260	243,940
Income	(-2,840)	0	0
Recharges	(-236,370)	(-236,080)	(-235,350)
Net Expenditure	(-1,153)	180	8,590
Leah Manning Centre			
Expenditure	1,071,623	426,940	430,240
Income	(-344,999)	(-351,060)	(-351,060)
Recharges	(-12,489)	(-12,120)	(-12,120)
Net Expenditure	714,134	63,760	67,060
Sam's Place			
Expenditure	72,631	72,920	41,650
Income	(-68,609)	(-65,000)	(-36,000)
Recharges			
Net Expenditure	4,022	7,920	5,650
Youth and Community			
Expenditure	40,759	36,050	37,090
Income	(-392)	0	0
Recharges			
Net Expenditure	40,367	36,050	37,090
Youth Council			
Expenditure	33,174	34,130	34,460
Income	(-296)	0	0
Recharges			
Net Expenditure	32,878	34,130	34,460
Leisure Services			
Expenditure	121,585	110,940	107,450
Income	(-23,500)	0	0
Recharges	0	0	0
Net Expenditure	98,085	110,940	107,450
Firework Display			
Expenditure	23,689	15,600	15,860
Income	(-2,450)	(-2,540)	(-2,540)
Recharges			
Net Expenditure	21,239	13,060	13,320
Sports Partnership			
Expenditure	315,448	415,780	104,310
Income			
Recharges			
Net Expenditure	315,448	415,780	104,310

COMMUNITY WELLBEING	2015/16 Actual £	2016/17 Original £	2017/18 Original £
Paddling Pools			
Expenditure	91,388	88,550	120,400
Income			
Recharges			
Net Expenditure	91,388	88,550	120,400
Other Leisure Services			
Expenditure	63,948	4,280	7,140
Income	(-3,000)	(-3,000)	0
Recharges			
Net Expenditure	60,948	1,280	7,140
Pets Corner			
Expenditure	206,582	244,120	222,800
Income	(-61,957)	(-52,100)	(-63,100)
Recharges			
Net Expenditure	144,625	192,020	159,700
Welfare Rights & Advice Service			
Expenditure	96,690	97,210	97,180
Income			
Recharges	(-32,850)	(-32,850)	(-32,850)
Net Expenditure	63,840	64,360	64,330
Regeneration Team			
Expenditure	968,836	749,480	751,180
Income	(-92,846)	0	0
Recharges	(-169,697)	(-163,080)	(-147,610)
Net Expenditure	706,293	586,400	603,570
Roundabouts			
Expenditure	8,303	7,930	9,440
Income	(-13,242)	(-5,990)	(-5,990)
Recharges			
Net Expenditure	(-4,939)	1,940	3,450
Externally Funded Projects			
Expenditure	151,587	0	0
Income	(-97,068)	0	0
Recharges			
Net Expenditure	54,520	0	0
Depots			
Expenditure	126,910	237,710	125,130
Income	(-91,041)	(-97,630)	(-89,130)
Recharges			
Net Expenditure	35,869	140,080	36,000
Net Expenditure	4,854,649	4,216,460	3,811,790

FINANCE	2015/16 Actual £	2016/17 Original £	2017/18 Original £
Employees Expenses	2,545,875	2,708,290	2,768,070
Pension & Redundancy Costs	3,657,091	4,074,560	3,839,080
Transport Related Expenses	3,551	5,330	6,170
Supplies and Services	2,206,747	2,471,750	2,535,390
Transfer Payments	36,410,756	36,278,399	33,600,180
Central Support Services	1,543,316	1,778,130	1,722,620
Other Recharges	62,238	1,399,470	1,434,310
Capital Financing Cost	69,243	115,040	115,040
Total Expenditure	46,498,817	48,830,969	46,020,860
Income	(-)38,424,698	(-)37,637,499	(-)34,735,640
Recharges	(-)5,683,481	(-)7,556,740	(-)7,574,960
Net Expenditure	2,390,638	3,636,730	3,710,260

ANALYSIS: Inclusive of recharges between services within the Service Plan

Accountancy

Expenditure	721,055	749,870	740,400
Income	(-)1,469	0	0
Recharges	(-)764,630	(-)750,020	(-)757,180
Net expenditure	(-)45,044	(-)150	(-)16,780

Central Finance

Expenditure	357,353	611,350	578,080
Income	0	0	0
Recharges	(-)525,430	(-)635,100	(-)555,530
Net expenditure	(-)168,077	(-)23,750	22,550

Audit

Expenditure	145,743	168,620	163,220
Income	(-)9,302	(-)9,170	(-)9,450
Recharges	(-)153,650	(-)159,070	(-)153,530
Net expenditure	(-)17,209	380	240

Insurance

Expenditure	1,009,024	1,167,490	1,224,290
Income	0	0	0
Recharges	(-)1,033,422	(-)1,167,460	(-)1,223,390
Net expenditure	(-)24,398	30	900

FINANCE	2015/16 Actual £	2016/17 Original £	2017/18 Original £
ICT			
Expenditure	1,107,221	1,239,260	1,253,930
Income	(-)8,999	(-)10,000	(-)10,000
Recharges	(-)1,249,840	(-)1,279,230	(-)1,244,300
Net expenditure	<u>(-)151,618</u>	<u>(-)49,970</u>	<u>(-)370</u>
Telephony			
Expenditure	179,225	154,200	152,700
Income	(-)28,364	(-)28,350	(-)28,350
Recharges	(-)133,360	(-)140,860	(-)124,330
Net expenditure	<u>17,501</u>	<u>(-)15,010</u>	<u>20</u>
Revenues & Benefits			
Expenditure	3,013,899	3,669,010	3,771,920
Income	(-)1,323,971	(-)1,076,160	(-)1,071,590
Recharges	(-)940,721	(-)1,570,940	(-)1,671,720
Net expenditure	<u>749,207</u>	<u>1,021,910</u>	<u>1,028,610</u>
Corporate & Democratic Core - Democratic Representation & Management			
Expenditure	522,120	532,710	511,260
Income	0	0	0
Recharge	(-)261,060	(-)319,630	(-)306,700
Net expenditure	<u>261,060</u>	<u>213,080</u>	<u>204,560</u>
Corporate & Democratic Core - Corporate Management			
Expenditure	974,001	1,000,010	953,560
Income	0	0	(-)15,000
Recharge	(-)444,240	(-)600,010	(-)557,140
Net expenditure	<u>529,761</u>	<u>400,000</u>	<u>396,420</u>
Pension Fund Underfunding and Other Non-Distributed Costs			
Expenditure	3,657,591	4,075,050	3,884,580
Income	0	0	0
Recharge	(-)1,771,690	(-)1,782,280	(-)1,769,750
Net expenditure	<u>1,885,901</u>	<u>2,292,770</u>	<u>2,099,830</u>
Housing Benefits			
Expenditure	36,406,146	36,311,259	33,575,530
Income	(-)37,052,593	(-)36,513,819	(-)33,601,250
Recharge	0	0	0
Net expenditure	<u>(-)646,447</u>	<u>(-)202,560</u>	<u>(-)25,720</u>
Net Expenditure	<u><u>2,390,638</u></u>	<u><u>3,636,730</u></u>	<u><u>3,710,260</u></u>

GOVERNANCE SERVICES	2015/16 Actual £	2016/17 Original £	2017/18 Original £
Employees Expenses	1,366,527	1,315,250	1,341,850
Premises Related Expenses	581	800	800
Training & Development Expenses	79,000	69,820	65,820
Transport Related Expenses	3,223	3,630	3,580
Supplies and Services	323,100	290,630	296,900
Members Allowances	177,405	178,510	178,510
Central Support Services	596,552	621,520	644,980
Other Recharges	83,863	95,090	74,070
Capital Financing Costs	0	0	0
Total Expenditure	2,630,251	2,575,250	2,606,510
Income	(-)397,842	(-)162,050	(-)172,050
Recharges	(-)1,707,040	(-)1,776,920	(-)1,718,200
Net Expenditure	525,370	636,280	716,260

ANALYSIS: Inclusive of recharges between services within the Service Plan

Occupational Health

Expenditure	23,884	27,010	27,010
Income	2,157	0	0
Recharges	(-)27,770	(-)27,070	(-)27,840
Net expenditure	(-)1,730	(-)60	(-)830

Corporate HR Costs

Expenditure	39,020	39,700	37,700
Income	0	0	0
Recharges	(-)52,551	(-)43,700	(-)35,800
Net expenditure	(-)13,531	(-)4,000	1,900

Human Resources

Expenditure	387,057	383,900	389,350
Income	(-)293	0	0
Recharges	(-)385,370	(-)378,340	(-)389,760
Net expenditure	1,394	5,560	(-)410

Training & Development

Expenditure	81,540	72,040	67,830
Income	(-)479	0	0
Recharges	(-)104,460	(-)74,980	(-)71,840
Net expenditure	(-)23,399	(-)2,940	(-)4,010

GOVERNANCE SERVICES	2015/16 Actual £	2016/17 Original £	2017/18 Original £
Union Facilities			
Expenditure	6,120	14,690	14,300
Income	0	0	0
Recharges	(-11,229)	(-14,690)	(-14,190)
Net expenditure	<u>(-5,109)</u>	<u>0</u>	<u>110</u>
Health & Safety			
Expenditure	62,658	68,930	66,110
Income	0	0	0
Recharges	(-65,975)	(-69,630)	(-65,540)
Net expenditure	<u>(-3,317)</u>	<u>(-700)</u>	<u>570</u>
Relationship & Commissioning (Procurement)			
Expenditure	184,700	187,420	196,840
Income	0	0	0
Recharges	(-186,083)	(-187,810)	(-196,050)
Net expenditure	<u>(-1,383)</u>	<u>(-390)</u>	<u>790</u>
Policy & Performance			
Expenditure	114,927	119,550	137,430
Income	(-8,103)	0	0
Recharges	(-110,170)	(-163,640)	(-136,550)
Net expenditure	<u>(-3,346)</u>	<u>(-44,090)</u>	<u>880</u>
Land Charges			
Expenditure	114,994	104,510	103,370
Income	(-204,668)	(-115,600)	(-125,600)
Recharges	0	0	0
Net expenditure	<u>(-89,674)</u>	<u>(-11,090)</u>	<u>(-22,230)</u>
Governance			
Expenditure	198,340	208,310	177,510
Income	0	0	0
Recharges	(-201,870)	(-208,310)	(-177,530)
Net expenditure	<u>(-3,530)</u>	<u>0</u>	<u>(-20)</u>
Legal Services			
Expenditure	578,531	598,180	633,420
Income	(-58,681)	(-44,500)	(-44,600)
Recharges	(-546,615)	(-540,830)	(-559,780)
Net expenditure	<u>(-26,765)</u>	<u>12,850</u>	<u>29,040</u>
Electoral Services			
Expenditure	470,000	310,460	338,900
Income	(-124,221)	(-1,850)	(-1,850)
Recharges	0	0	0
Net expenditure	<u>345,779</u>	<u>308,610</u>	<u>337,050</u>
Corporate Support Team			
Expenditure	234,403	242,630	254,990
Income	(-3,312)	0	0
Recharges	(-237,530)	(-243,620)	(-252,730)
Net expenditure	<u>(-6,439)</u>	<u>(-990)</u>	<u>2,260</u>

GOVERNANCE SERVICES	2015/16 Actual £	2016/17 Original £	2017/18 Original £
Chairman's Allowance			
Expenditure	9,470	9,680	9,680
Income	0	0	0
Recharges	0	0	0
Net Expenditure	<u>9,470</u>	<u>9,680</u>	<u>9,680</u>
Members Services			
Expenditure	346,950	363,840	361,480
Income	0	0	0
Recharges	0	0	0
Net Expenditure	<u>346,950</u>	<u>363,840</u>	<u>361,480</u>
Data Protection & Freedom of Information			
Expenditure	25,166	53,850	0
Income	(-)240	(-)100	0
Recharges	(-)24,926	(-)53,750	0
Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
Net Expenditure	<u><u>525,370</u></u>	<u><u>636,280</u></u>	<u><u>716,260</u></u>

HOUSING GENERAL FUND	2015/16 Actual £	2016/17 Original £	2017/18 Original £
Employees Expenses	1,070,892	1,025,420	982,140
Premises Related Expenses	0	0	0
Transport Related Expenses	9,163	10,980	9,650
Supplies and Services	782,003	503,625	658,440
Third Party Payments	0	0	0
Central Support Services	293,677	300,010	267,280
Recharges	667,278	695,350	708,640
Capital Charges	151,635	19,160	12,780
Total Expenditure	<u>2,974,648</u>	<u>2,554,545</u>	<u>2,638,930</u>
Income	(-)668,705	(-)480,745	(-)450,600
Recharges	(-)1,003,330	(-)1,002,700	(-)1,033,500
Net Expenditure	<u>1,302,612</u>	<u>1,071,100</u>	<u>1,154,830</u>

ANALYSIS: Inclusive of recharges between services within the Service Plan

Amenity Cleaning

Expenditure	319,311	330,890	339,470
Income			
Recharges			
Net Expenditure	<u>319,311</u>	<u>330,890</u>	<u>339,470</u>

Supporting People

Expenditure	953,321	960,700	973,510
Income	(-)507,406	(-)377,660	(-)367,750
Recharges	(-)548,157	(-)519,490	(-)561,500
Net Expenditure	<u>(-)102,242</u>	<u>63,550</u>	<u>44,260</u>

Landscaping

Expenditure	179,850	182,800	189,530
Income			
Recharges			
Net Expenditure	<u>179,850</u>	<u>182,800</u>	<u>189,530</u>

Housing Options and Advice

Expenditure	1,522,166	1,080,155	1,136,420
Income	(-)161,299	(-)103,085	(-)82,850
Recharges	(-)455,173	(-)483,210	(-)472,000
Net Expenditure	<u>905,694</u>	<u>493,860</u>	<u>581,570</u>

Net Expenditure	<u>1,302,612</u>	<u>1,071,100</u>	<u>1,154,830</u>
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PLACE	2015/16 Actual £	2016/17 Original £	2017/18 Original £
Employees Expenses	2,870,159	2,930,740	3,025,420
Premises Related Expenses	4,307,220	4,257,820	4,376,040
Transport Related Expenses	35,609	40,980	41,460
Supplies & Services	4,592,825	4,662,610	4,191,690
Third Party Payments	91,559	76,920	79,590
Central Support Services	1,353,525	1,347,580	1,337,110
Recharges	409,560	440,700	330,490
Capital Charges	10,811,891	2,977,970	769,630
Total Expenditure	24,472,348	16,735,320	14,151,430
Income	(-9,596,821)	(-9,006,190)	(-9,770,740)
Recharges	(-2,213,209)	(-2,105,990)	(-1,996,460)
Net Expenditure	12,662,318	5,623,140	2,384,230

ANALYSIS: Inclusive of recharges between services within the Service Plan

Office Accommodation

Expenditure	2,257,396	1,163,580	1,108,970
Income	(-6,352)	(-6,350)	(-6,350)
Recharges	(-1,189,979)	(-1,169,260)	(-1,069,130)
Net expenditure	1,061,065	(-12,030)	33,490

Messenger and Post Service

Expenditure	174,823	157,420	159,020
Income	(-21,453)	0	0
Recharges	(-174,823)	(-157,420)	(-159,020)
Net expenditure	(-21,453)	0	0

Car Parks

Expenditure	(-34,253)	261,940	(-36,460)
Income	(-651,456)	(-534,410)	(-569,410)
Recharges	(-1,830)	(-1,480)	(-1,780)
Net expenditure	(-687,539)	(-273,950)	(-607,650)

Water Gardens Car Park

Expenditure	15,565	15,770	31,050
Income	(-547,177)	(-538,550)	(-538,550)
Recharges			
Net expenditure	(-531,613)	(-522,780)	(-507,500)

PLACE	2015/16 Actual £	2016/17 Original £	2017/18 Original £
Commercial Property			
Expenditure	3,576,201	1,909,390	619,240
Income	(-3,621,325)	(-3,603,880)	(-3,986,900)
Recharges	(-151,508)	(-124,330)	(-125,390)
Net expenditure	(-196,632)	(-1,818,820)	(-3,493,050)
Pavilions, Sports Pitches & Common Rooms			
Expenditure	251,206	187,750	127,720
Income	(-44,792)	(-51,620)	(-45,200)
Recharges	(-14,831)	(-14,830)	(-14,830)
Net expenditure	191,584	121,300	67,690
Property & Facilities Management			
Expenditure	726,476	810,280	832,050
Income	(-57,162)	(-64,170)	(-74,000)
Recharges	(-319,485)	(-322,000)	(-336,430)
Net expenditure	349,829	424,110	421,620
Latton Bush Centre			
Expenditure	626,992	743,000	556,660
Income	(-750,356)	(-725,560)	(-744,330)
Recharges	(-247,537)	(-243,420)	(-231,120)
Net expenditure	(-370,901)	(-225,980)	(-418,790)
Public Conveniences			
Expenditure	(-7,459)	49,740	77,390
Income			
Recharges			
Net expenditure	(-7,459)	49,740	77,390
Bus Terminus			
Expenditure	216,613	226,340	222,620
Income	(-160,447)	(-159,270)	(-151,550)
Recharges	(-21,360)	(-22,040)	(-22,570)
Net expenditure	34,806	45,030	48,500
Bus Shelters			
Expenditure	3,914	4,300	3,100
Income			
Recharges			
Net expenditure	3,914	4,300	3,100
Street Name Signs			
Expenditure	41,857	48,120	51,020
Income	(-4,880)	(-3,000)	(-5,000)
Recharges			
Net expenditure	36,977	45,120	46,020
Unadopted Highways			
Expenditure	214,387	143,530	140,590
Income	(-62,562)	0	0
Recharges	(-72,439)	(-67,500)	(-67,500)
Net expenditure	79,386	76,030	73,090

PLACE	2015/16 Actual £	2016/17 Original £	2017/18 Original £
Town Centre Management			
Expenditure	150	170	150
Income	(-)15,364	(-)25,000	(-)20,000
Recharges			
Net expenditure	<u>(-)15,214</u>	<u>(-)24,830</u>	<u>(-)19,850</u>
Town Centre Enhancements			
Expenditure	30,499	27,320	35,410
Income	(-)635	0	0
Recharges			
Net expenditure	<u>29,864</u>	<u>27,320</u>	<u>35,410</u>
Enterprise Zone			
Expenditure	5,434,793	207,880	213,000
Income	(-)274,073	(-)199,590	(-)199,920
Recharges			
Net expenditure	<u>5,160,720</u>	<u>8,290</u>	<u>13,080</u>
Building Control			
Expenditure	250,604	273,350	275,350
Income	(-)90,073	(-)100,500	(-)100,500
Recharges	(-)36,030	(-)36,470	(-)36,920
Net expenditure	<u>124,500</u>	<u>136,380</u>	<u>137,930</u>
Structural Engineering			
Expenditure	77,824	79,710	80,130
Income	(-)23,915	(-)9,000	(-)23,000
Recharges	(-)12,000	(-)16,000	(-)7,000
Net expenditure	<u>41,908</u>	<u>54,710</u>	<u>50,130</u>
Covenant Control			
Expenditure	43,348	43,820	24,400
Income	(-)14,489	(-)10,100	0
Recharges			
Net expenditure	<u>28,859</u>	<u>33,720</u>	<u>24,400</u>
Planning Services			
Expenditure	1,118,167	1,108,000	1,150,220
Income	(-)407,289	(-)373,050	(-)340,050
Recharges	(-)44,140	(-)48,280	(-)49,300
Net expenditure	<u>666,739</u>	<u>686,670</u>	<u>760,870</u>
Highways Infrastructure			
Expenditure	481,537	508,880	567,250
Income	(-)56,186	(-)41,500	(-)41,500
Recharges			
Net expenditure	<u>425,351</u>	<u>467,380</u>	<u>525,750</u>
Joint Venture Company			
Expenditure	236,354	377,750	157,210
Income	(-)50,000	(-)50,000	(-)50,000
Recharges	(-)168,224	(-)97,730	(-)101,470
Net expenditure	<u>18,130</u>	<u>230,020</u>	<u>5,740</u>

PLACE	2015/16 Actual £	2016/17 Original £	2017/18 Original £
JVCo (Holding)			
Expenditure	232,548	239,780	256,850
Income			
Recharges	<u>(-159,039)</u>	<u>(-165,090)</u>	<u>(-165,090)</u>
Net expenditure	<u>73,509</u>	<u>74,690</u>	<u>91,760</u>
Central Costs			
Expenditure	298,691	302,540	271,700
Income			
Recharges	<u>(-298,691)</u>	<u>(-302,540)</u>	<u>(-301,700)</u>
Net expenditure	<u>0</u>	<u>0</u>	<u>(-30,000)</u>
Refuse/Recycling			
Expenditure	3,888,105	3,904,810	3,855,630
Income	<u>(-1,557,554)</u>	<u>(-1,476,260)</u>	<u>(-1,487,010)</u>
Recharges			
Net Expenditure	<u>2,330,551</u>	<u>2,428,550</u>	<u>2,368,620</u>
Environmental Health			
Expenditure	1,487,604	1,657,120	1,697,110
Income	<u>(-417,666)</u>	<u>(-312,100)</u>	<u>(-659,100)</u>
Recharges	<u>(-141,298)</u>	<u>(-144,770)</u>	<u>(-148,760)</u>
Net Expenditure	<u>928,639</u>	<u>1,200,250</u>	<u>889,250</u>
Cemetery & Crematorium			
Expenditure	<u>(-316,622)</u>	45,830	<u>(-323,760)</u>
Income	<u>(-441,745)</u>	<u>(-439,060)</u>	<u>(-459,710)</u>
Recharges			
Net Expenditure	<u>(-758,367)</u>	<u>(-393,230)</u>	<u>(-783,470)</u>
Hackney Carriages & Private Hire			
Expenditure	262,793	229,000	247,870
Income	<u>(-138,829)</u>	<u>(-119,670)</u>	<u>(-119,050)</u>
Recharges	<u>(-47,518)</u>	<u>(-42,040)</u>	<u>(-44,750)</u>
Net Expenditure	<u>76,446</u>	<u>67,290</u>	<u>84,070</u>
Licensing			
Expenditure	189,855	176,160	187,090
Income	<u>(-82,006)</u>	<u>(-86,350)</u>	<u>(-81,350)</u>
Recharges	<u>(-24,815)</u>	<u>(-27,350)</u>	<u>(-28,860)</u>
Net Expenditure	<u>83,034</u>	<u>62,460</u>	<u>76,880</u>
Market			
Expenditure	564,214	28,700	23,390
Income	<u>(-37,780)</u>	<u>(-35,000)</u>	<u>(-31,000)</u>
Recharges			
Net Expenditure	<u>526,434</u>	<u>(-6,300)</u>	<u>(-7,610)</u>
Townwide Nature Reserves			
Expenditure	<u>(-9,510)</u>	5,560	52,500
Income	<u>(-9,274)</u>	<u>(-4,700)</u>	<u>(-3,440)</u>
Recharges			
Net Expenditure	<u>(-18,783)</u>	<u>860</u>	<u>49,060</u>

PLACE	2015/16 Actual £	2016/17 Original £	2017/18 Original £
Land Trust			
Expenditure	26,138	27,160	35,160
Income	(-)26,009	(-)27,160	(-)26,150
Recharges			
Net Expenditure	<u>129</u>	<u>0</u>	<u>9,010</u>
Street Cleaning			
Expenditure	827,153	853,590	896,080
Income	(-)835	(-)520	(-)460
Recharges			
Net Expenditure	<u>826,318</u>	<u>853,070</u>	<u>895,620</u>
Sheltered Employment Team			
Expenditure	172,827	175,210	217,380
Income			
Recharges			
Net Expenditure	<u>172,827</u>	<u>175,210</u>	<u>217,380</u>
Town Park			
Expenditure	186,934	189,840	227,310
Income			
Recharges			
Net Expenditure	<u>186,934</u>	<u>189,840</u>	<u>227,310</u>
Neighbourhood Parks			
Expenditure	26,021	26,380	37,420
Income			
Recharges			
Net Expenditure	<u>26,021</u>	<u>26,380</u>	<u>37,420</u>
Allotments			
Expenditure	40,382	12,920	17,390
Income	(-)7,098	(-)8,210	(-)7,210
Recharges			
Net Expenditure	<u>33,284</u>	<u>4,710</u>	<u>10,180</u>
Open Spaces			
Expenditure	1,012,429	1,008,220	776,140
Income	(-)8,763	(-)1,610	0
Recharges			
Net Expenditure	<u>1,003,667</u>	<u>1,006,610</u>	<u>776,140</u>
Playgrounds			
Expenditure	115,485	90,840	130,860
Income			
Recharges			
Net Expenditure	<u>115,485</u>	<u>90,840</u>	<u>130,860</u>
Sportsfields			
Expenditure	344,793	23,200	22,770
Income	(-)215	0	0
Recharges			
Net Expenditure	<u>344,578</u>	<u>23,200</u>	<u>22,770</u>

PLACE	2015/16 Actual £	2016/17 Original £	2017/18 Original £
Place Other			
Expenditure	297,851	286,980	281,000
Income	(-9,060)	0	0
Recharges	0	0	(-239,390)
Net Expenditure	<u>288,790</u>	<u>286,980</u>	<u>41,610</u>
Net Expenditure	<u><u>12,662,318</u></u>	<u><u>5,623,140</u></u>	<u><u>2,384,230</u></u>